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UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK
Case No. 08-13555 (JMP)

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In the Matter of:

LEHMAN BROTHERS HOLDINGS INC., et al.,

Debtors.

- - - - -x

U.S. Bankruptcy Court
One Bowling Green
New York, New York

October 5, 2010
9:36 AM

B E F O R E:
HON. JAMES M. PECK
U.S. BANKRUPTCY JUDGE

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CONTINUED EVIDENTIARY HEARING re Rule 60(b)

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P R O C E E D I N G S

THE COURT: Be seated, please. Good morning.

UNIDENTIFIED SPEAKER: Good morning.

MS. BLOOMER: Good morning, Your Honor. Barclays' witness today is its expert witness on the issue of exchange-traded derivatives. We call Anthony Leitner to the stand.

THE COURT: Please raise your right hand, Mr. Leitner.

(Witness sworn)

THE COURT: Be seated, please.

MS. BLOOMER: For the record, Your Honor, Tricia Bloomer from Boies Schiller, for Barclays.

VOIR DIRE EXAMINATION

BY MS. BLOOMER:

Q. Good morning, Mr. Leitner.

A. Good morning.

Q. Could you please begin by giving an overview of your educational background?

A. I have a bachelor or arts degree from Columbia College, 1965. I spent a year reading economics at Trinity College in Cambridge, Cambridge University, and have a juris doctor from Northwestern University School of Law.

Q. And could you give an overview of your career after graduating law school?

A. I spent ten years in private practice at Curtis, Mallet-Prevost, Colt & Mosle here in New York. It was a corporate

1 practice; some litigation and international work. And in
2 October of 1979, I joined the legal department of Goldman
3 Sachs.

4 Q. And how long did you work for Goldman Sachs?

5 A. Until I retired in November 197 -- 19 -- 2003.

6 Q. And what have you done since then?

7 A. I've continued to stay active in the -- as a consultant in
8 the equity regulatory and derivative regulatory sphere. I
9 currently am consulting with NYSE Euronext, the stock exchange,
10 on their market-structure issues and some of the new ventures
11 that they have in the futures area and futures clearing area.

12 Q. Mr. Leitner, could you please move your microphone a
13 little bit closer?

14 A. (Witness complies).

15 Q. Thank you.

16 Please describe generally your career at Goldman Sachs.

17 A. Well, I was the third lawyer hired at Goldman, and I was
18 asked to basically take on regulatory counseling of all the new
19 businesses that they were getting into at the time, one of
20 which was the futures services business. And they were also
21 increasingly involved in the fixed-income business. And over
22 the course of the 1980s, I helped the fixed-income business
23 develop their first over-the-counter derivative products,
24 basically options on government securities, and continued to
25 counsel the futures services area. I was also involved in

1 the -- as counsel initially to the J. Aron & Company, which was
2 a commodities trading firm that we bought -- Goldman bought in
3 1980 or '81. And then over the course of time I became -- as
4 the firm expanded its business in over-the-counter derivative
5 swaps and things like that, and the legal department itself
6 grew, we decided to combine the lawyers who were counseling the
7 fixed-income area and the equities area and working on
8 derivatives into a derivatives practice group, and I headed
9 that group. And in 1999, I was asked to become general counsel
10 of the equities division of the firm, which was the position I
11 held when I retired. At that point, I was actually co-general
12 counsel, because they'd asked some -- another colleague of mine
13 to work with me for a while and get familiar and then
14 ultimately take over that responsibility.

15 Q. Could you describe generally Goldman Sachs' derivatives
16 business as you were involved in it?

17 A. There were several parts to it. First it was a futures
18 commission merchant, an FCM, so it did brokerage business for
19 firms. But it also had a clearing business. It was a clearing
20 member of all of the U.S. and foreign exchanges, so it cleared
21 transactions in futures products, both for clients and for
22 itself.

23 The -- over time, Goldman expanded its business in -- as I
24 said, in fixed-income securities, and also equity securities,
25 and became increasingly interested in the market-making aspects

1 of that business. And as a result, it increased its presence
2 as an option trading firm on the floor of the options
3 exchanges, and was of course a clearing member in the Options
4 Clearing Corporation. And --

5 Q. And, Mr. Leitner, were you involved in any acquisitions of
6 exchange-traded derivatives businesses while you were working
7 for Goldman?

8 A. Well, essentially two. I mentioned J. Aron & Company,
9 which was basically a commodities trading firm that the firm
10 bought in about 1980, and they had -- they were extensive
11 traders in what we call physical commodities -- gold, silver,
12 oil -- as well as in the -- Goldman Sachs itself was more
13 involved in the financial futures products, like equity options
14 and futures on the S&P index.

15 The second acquisition was Spear, Leeds & Kellogg, which
16 Goldman acquired, I believe, in 2000. And that firm had
17 basically three businesses: It was a market-maker in over-the-
18 counter traded securities; it was a specialist on the floor of
19 the New York Stock Exchange; and it had a business called First
20 Options Corp., which was a clearing business for professional
21 option traders on the floor of the exchange and provided
22 essentially financing for the folks who are in that business,
23 as well as providing clearing services for other broker-
24 dealers, which was a business that Goldman was not in before
25 they bought the firm.

1 Q. How long did it take to structure and close the
2 acquisition of the Spear, Leeds & Kellogg business?

3 A. A couple of months. I think the deal was struck on a --
4 over the Labor Day Weekend, and it was closed at the end of
5 October or early November.

6 Q. Were you involved in the due diligence that was conducted
7 in relation to that transaction?

8 A. Yes, specifically in connection with the clearing
9 businesses that involved listed derivative products.

10 And I'm going to use this term very often instead of
11 "exchange-traded derivatives" because that's the way we talk
12 about it in the business. We distinguish between products that
13 are listed on options, like exchange-traded options and
14 futures, from swaps and other OTC-type derivatives. So I may
15 use the term "listed" a lot when I mean those products.

16 Q. In connection with the due diligence that was performed on
17 that acquisition, were you involved in the assessment of the
18 risks associated with that business?

19 A. The firm was interested to know two things: how --
20 whether their operations were sound, and what systems they were
21 using and also what mechanisms they were using to manage the
22 risk of those clients for whom they were essentially extending
23 their -- extending credit. I also was involved in the, sort of,
24 legal due diligence to make sure that they were compliant with
25 laws and regulations to look at their disciplinary history and

1 any problems relat -- associated with that business. You
2 obviously want to find out, you know, where the hidden traps
3 are that you might have to deal with going forward, and also to
4 make sure the business is well-run.

5 I'd always been interested in the operations side of the
6 business. So -- and that was especially important in the
7 futures area, where I was tutored by some very excellent folks
8 from the -- what happened on the floor of the exchange through
9 the clearance and settlement process, and I wanted to know how
10 that business, which we were not then doing, was run. So I
11 made a couple trips to Chicago and spent a lot of time looking
12 into it.

13 Q. You mention in your report various industry associations
14 that you were a member of. Can you describe generally for the
15 Court those associations and your involvement?

16 A. Well, on the industry side, I've always been a member,
17 since almost the time I joined the firm, in the Future Industry
18 Association's Law & Compliance division, and the Securities
19 Industry Law and Compliance Division. There was also an
20 industry association called the Bond Market Association; so I
21 was very involved there as well. Eventually they merged and
22 became something called SIFMA; so that's now the umbrella
23 securities-related organization. So I've been on committees
24 that worked on issues of common interest.

25 For purposes of this case, I guess the one most closely

1 associated -- I was ten years as co-head of something called
2 the Ad Hoc Reg (sic) T Committee, which was moving to get
3 regulatory reform in the area of margin regulations, and we
4 accomplished several major regulations and rule-makings, which
5 I've, frankly, been involved in ever since.

6 Q. Did you also do work on committees for regulatory
7 agencies?

8 A. Yes. I was -- I had at least two engagements that I can
9 remember; one was the Market Transactions Advisory Committee,
10 which was an SEC formal advisory committee that was set up
11 by -- at the urging of Congress to determine whether or not
12 there should be a uniform national law for -- regarding
13 interests in securities, how the securities system was held.
14 That's Article 8 of the Uniform Commercial Code. And the
15 second industry committee I worked on was the -- I also was a
16 member of the CFTC Technology Advisory Committee. And for the
17 Industry Association, I worked during the time when there
18 was -- when Congress had passed legislation in 1999 permitting
19 the trading of securities futures products, and the goal there
20 was for the two trade associations to work with the staffs of
21 the SEC and the CFTC to figure out what those rules should look
22 like. So I was the head of the legal regulatory subcommittee
23 of that trade association to work with the staffs.

24 Q. And could you describe generally the types of risks in
25 relation to exchange-traded derivatives businesses that you

1 have focused on in the course of your career?

2 A. I think I've focused on all of the risks associated with
3 this business at various points in time. Very often these
4 risks arose because something happened in the marketplace or
5 something happened to the firm, but fortunately in many cases
6 they happened to somebody else but we learned from it. One
7 significant event was the market break in 1987 when the markets
8 virtually crashed in a very short period of time, both the
9 futures markets and the securities markets, and there were
10 delays in the settlement system, particularly in the option
11 marketplace.

12 The -- clearance and settlement, which is a big issue in
13 this case, depends upon things happening on time. And there is
14 zero tolerance when payments or margin requirements are not
15 made when they're supposed to be made. And there were delays
16 in payments over the course of that incidence. The firm asked
17 me to work with a risk group to assess what our risks were to
18 these clearinghouses: what happens if they default; can they
19 call on us for more money; under what circumstances can they
20 call us for more money; were there -- in other words, we were
21 trying to rate the financial solvency of the clearinghouses
22 that we dealt with. So that was kind of the first time I took
23 an in-depth look at all of the rules, how they worked, and
24 indeed to eventually move with other industry members to effect
25 changes, not only in the clearing system but also in the legal

1 regime, and here I worked with the Federal Reserve, Bank of New
2 York and a group of other lawyers in getting amendments to
3 FDICIA, the Federal Deposit Insurance Corporation (sic) Act, to
4 clarify the rights of clearinghouses to net obligations owed by
5 clearing members and to settle those obligations on a net
6 basis. So there was a lot going on as a result of, you know,
7 that market break.

8 Similar events: There was the Long-Term Capital incident.
9 Long-Term Capital Management was a big firm that went under.
10 They were heavily involved in the derivatives area. And,
11 again, it was an opportunity to assess essentially counterparty
12 risks, different kinds of risk. But essentially it's the
13 credit risks and market risks associated when people have
14 concentrated positions in the marketplace and there's a lack of
15 liquidity in the marketplace, positions -- how can you exit the
16 market, how can you protect yourself.

17 So there were industry groups that I worked on. In fact,
18 Lehman and other firms were also involved with their counsel
19 to -- it eventually resulted in the writing of a report called
20 "The Counterparty Risk Management Group" that tried to assess
21 those risks.

22 MS. BLOOMER: Your Honor, we offer Mr. Leitner as an
23 expert in the exchange-traded derivatives industry. And we
24 understand from opposing counsel that they have no objection to
25 his qualifications.

1 MR. MAGUIRE: No objection, Your Honor.

2 THE COURT: Mr. Leitner is accepted as an expert in
3 that area.

4 MS. BLOOMER: Thank you.

5 DIRECT EXAMINATION

6 BY MS. BLOOMER:

7 Q. Mr. Leitner, please describe generally your review of the
8 facts of this case in the course of preparing your expert
9 opinions.

10 A. I began by looking at all the documents that were relevant
11 to the case: the asset purchase agreement, the clarification
12 letter, the documents relating to the transfer of the listed
13 positions; that would be the assignment, and transfer and
14 assumption agreement, and the collateral agreement. I also
15 looked at the Court's order, the sale order in this case. Then
16 I also obviously talked to a lot of people. I was particularly
17 interested in finding out what the Barclays people knew at the
18 time, what information they had when they got it. So -- and I
19 also talked to the operations people. I always find that their
20 view of what's going on is very critical to understanding
21 the -- you know, what was happening at the time.

22 I read depositions, participated and reviewed declarations
23 of various parties and, you know, tried to -- and looked at,
24 you know, hundreds of documents and business records.

25 Q. Did you speak with lawyers for Barclays who were involved

1 in the transaction and who have testified in these proceedings?

2 A. Yes.

3 Q. Do you recall who you spoke with?

4 A. Ed Rosen.

5 Q. And do you know Ed Rosen professionally?

6 A. Yes.

7 Q. In what context?

8 A. Ed Rosen has been counsel to several of the committees
9 that I worked with for the trade associations. He and his firm
10 Clearly Gottlieb, his colleague Robert Cook, who's now director
11 of trading and markets at the SEC, were counsel that I worked
12 with very often. So we've had a twenty-five year professional
13 relationship.

14 Q. Could you please summarize for the Court the opinions that
15 you have formed in connection with your work on this case?

16 A. Simply put, I concluded that the only rational way that
17 Barclays could have entered into this transaction was by being
18 assured that the collateral securing the listed positions that
19 it was going to be responsible for at the closing were part of
20 the deal and that, secondly, that the -- from Lehman's point of
21 view, that was also a rational decision to make given that the
22 failure to accomplish the transaction and transfer those risks
23 to Barclays would have left them with the possibility of losses
24 exceeding the value of whatever collateral they had.

25 Q. Could you turn, in your --

1 MS. BLOOMER: Your Honor, we've distributed a binder.

2 I believe --

3 THE COURT: I have it. Thank you.

4 MS. BLOOMER: -- you have a copy.

5 Q. Mr. Leitner, could you turn, in your binder, to tab 2,
6 which is BCI Exhibit 340? Is this the report that you
7 submitted in these proceedings?

8 A. Yes.

9 Q. And does this report accurately reflect the opinions that
10 you have formed in the course of your work on this case?

11 A. Yes.

12 Q. Have you reviewed documents and information about these
13 proceedings since the time of this report?

14 A. Yes.

15 Q. And have those -- has that review caused you to change any
16 of the opinions in this report?

17 A. No. On the contrary, they have reinforced the conclusions
18 that I've reached.

19 Q. Could you turn to page 54 of your report, please? And we
20 can put that up on the screen for you as well.

21 Can you describe what this last page of your report
22 reflects?

23 A. Well, I tried to summarize the basis for, and also to
24 summarize, the conclusions and opinions I reached in this
25 matter.

1 Q. And they accurately reflect the bases for your opinions?

2 A. Yes.

3 MS. BLOOMER: Your Honor, we offer BCI Exhibit 340
4 into evidence.

5 MR. MAGUIRE: No objection, Your Honor.

6 THE COURT: It's admitted.

7 (Report prepared by Anthony Leitner was hereby received into
8 evidence as BCI Exhibit 340, as of this date.)

9 MS. BLOOMER: And, Your Honor, we prepared a slide of
10 this page of Mr. Leitner's report, and then a separate slide
11 showing each one of those individual conclusions.

12 Could you please put the first one of those up on the
13 board?

14 Q. This -- so this is the first of the conclusions from page
15 54 of your report, Mr. Leitner?

16 A. Yes.

17 Q. Now, here you say "Being unsure of the scope of the market
18 risks it was assuming in the ETD accounts, how much potential
19 funding exposure it faced in taking on these positions, and
20 unknown potential losses due to default by LBI affiliates for
21 whose positions Barclays was now responsible, and being acutely
22 aware of the market volatility at the relevant time, Barclays
23 would not have been willing to take on this business without
24 receiving all of the posted collateral, including any clearing-
25 fund deposits."

1 Could you first explain why you say that LBI's exchange-
2 traded derivatives accounts carried market risk?

3 A. Yes. I mean, the -- all of the listed derivatives,
4 whether they were options or futures, were based upon the value
5 of an underlying asset, a stock, or an index of stocks, or some
6 other component. And it was also based on the future
7 performance of that underlying security. Therefore, the value
8 of the derivatives themselves are going to move -- their price
9 or value was going to move with the value of the underlying
10 commodity. The more volatility there is in the product, the
11 more they will move.

12 There is also market risk in several other sense (sic):
13 There is the risk that there will be no market; there will be
14 the risk that there will be expenses in trading in the market.
15 So there are a variety of components to the concept of market
16 risk. But, you know, essentially, and particularly in futures,
17 the amount of loss is -- could be significant. Similarly with
18 regard to the selling of options, the losses could be
19 considerable depending on where the market moves and whether or
20 not you're hedged.

21 Q. Okay. Now, do the margin requirements on an exchange-
22 traded derivatives account inform an understanding of the
23 amount of exposure to market risk?

24 A. Yes. In both the futures markets and the stock markets,
25 the clearinghouses and the rules of the securities regulators

1 require that short positions be covered by some form of
2 collateral to assure the future performance of that obligation.
3 In the case of the clearinghouses for options, the Options
4 Clearing Corporation, what they use for Barclays' proprietary
5 accounts, the ones that they were directly responsible for,
6 they basically took all of the positions, whether they were
7 positions that Barclays had bought and paid a premium for, as
8 well as those they had sold short, and they put them together,
9 applied a formula to determine the outside exposure or risk of
10 loss were there to be a liquidation of that portfolio. So the
11 amount of margin reflected the clearinghouse's goal of
12 protecting itself.

13 Q. Mr. Leitner, you said a few times today "Barclays" where I
14 think you meant to say "Lehman". So I just ask that --

15 A. It would be --

16 Q. I'll try to clarify when you --

17 A. This is a generic consequence. The general point is that
18 that's the way that you define the risk, whoever has the
19 positions.

20 Q. If you could turn to tab 9 in your binder, which is BCI
21 Exhibit 646? And we can put that up on the screen.

22 Are you familiar with this chart, Mr. Leitner?

23 A. Yes.

24 Q. In general terms, what information does this chart
25 reflect?

1 A. Well, this is the Lehman Brothers positions in the various
2 accounts for which they were responsible at the Options
3 Clearing Corporation. And when I say "various accounts", I
4 mean they as a clearing member had responsibility for all the
5 positions they had, but the Options Clearing Corporation
6 allowed you to have -- allowed a member to divide their
7 positions into different categories. So some of these
8 represent positions for the firm itself, for the firm's market-
9 making activities and, separately, for customers.

10 Q. And each one of those accounts are set forth across the
11 top of each of these pages --

12 A. Yes, each of --

13 Q. -- is that right?

14 A. -- each of the accounts. So 074C is the customer account,
15 and 074F and M are the proprietary accounts.

16 Q. Okay.

17 A. And what this chart also shows is the daily requirement
18 computed by the OCC in the morning, based upon the previous
19 night's closing values, and applying the formula for all the
20 positions held in the account. It also shows the composition
21 of the margin held there.

22 Q. And what is the source of the information on this chart,
23 to your understanding?

24 A. They are reports generated, in the ordinary course of
25 business, by the OCC, that are provided to the clearing member.

1 Q. And did you verify the accuracy of the data on this chart
2 by reference to those reports?

3 A. Yes. I was given a -- copies of all the reports for all
4 the relevant dates described here and I compared them to the
5 numbers that are shown in the chart, and I compared every one
6 for the week from the 15th to the 19th and then a couple of
7 days into the following week, and then I spot-checked them for
8 other dates in the period through the end of October --

9 Q. So this --

10 A. -- and they were accurate.

11 Q. -- table shows the data from September 15th through
12 October 31st --

13 A. Yes.

14 Q. -- in reverse chronological order --

15 A. Correct.

16 Q. -- is that right?

17 MS. BLOOMER: Okay, could we go to the last page,
18 please?

19 Q. So the bottom table on this chart shows the information
20 about the accounts on September 15th, the morning of Monday,
21 September the 15th?

22 A. Yes.

23 Q. And you mentioned OCC's margin requirements and your
24 ability to understand market exposure and risk based on the
25 size of those requirements. Where is that information

1 reflected on this chart, and why is it significant?

2 A. Well, it's reflected in the top line for each date, for
3 each account. And then on the far right, there's the total
4 requirement, which was essentially Lehman's requirement, which
5 on Monday was 789.6 million dollars.

6 Q. And why -- is that figure, if at all, significant to your
7 conclusions?

8 A. Yes. I mean, it's a -- it's significant because that
9 number wouldn't be a requirement if there wasn't risk in the
10 position and risk of loss in any account which had a
11 requirement. So it reflects a computation by the OCC that says
12 'You've got risk. You have short positions. They're not
13 offset by any long positions you have, and therefore you need
14 to put up collateral to secure me,' the clearinghouse.

15 Q. Mr. Leitner, why would a broker-dealer carry these
16 positions that, as you say, represent risk?

17 A. Well, for -- there are a number of reasons. Lehman
18 Brothers was in businesses that were very familiar to me, and
19 one of the purposes of my investigation was to see whether I
20 could understand whether what Lehman Brothers was doing was
21 familiar to what I knew Goldman Sachs did, so I could kind of
22 compare these issues. And Gerry Donini was the head of the
23 equities area or -- in -- or one of the senior executives in
24 the equity area of Lehman Brothers and we had a chat, and I was
25 convinced that their businesses were very similar.

1 So, essentially the firm would take on proprietary option
2 positions for several reasons; number one, they had a
3 securities trading business. They were also active in the
4 options markets, so -- as participants in that marketplace, so
5 they would be expected to have an inventory of options,
6 including what we call client facilitation. If an institution
7 came and said 'We want to trade. We want to have a position in
8 options of', let's say, '1,000 contracts' or '10,000 contracts,
9 representing 100' -- 'up to a million shares,' that's very
10 difficult to execute on the floor of the exchange. So a firm
11 like Lehman or Goldman would say 'Okay, I will take the other
12 side of that position and eventually trade out of it. So I
13 will do essentially a block trade in options.' So some of
14 those positions would be done as a result of positions that
15 happened to exist at the time, as a result of client
16 facilitation.

17 Q. Now, are you saying there, Mr. Leitner, that they would --
18 that Lehman would use exchange-traded derivatives to hedge
19 exposures that it took on in the over-the-counter --

20 A. Well, in that case it wasn't hedging anything; it was
21 taking on pure risk. It might have a hedge-on in the equity
22 markets. So say that the client wanted to buy calls. Lehman
23 would sell calls. If Lehman sold calls, it was then at the
24 risk that if the underlying value of that stock went up, it
25 would be exercised. They'd have to deliver the stock and, if

1 they had to trade out of it, they lose money.

2 So what Lehman would do would be to apply a model to say
3 'Okay, how many shares of the underlying stock do I need to own
4 to protect myself against the possibility that that option will
5 be exercised?' So Lehman would have gone in the marketplace
6 and bought stock to hedge itself against that option position.

7 The significant issue here was that, although the parties
8 may have thought that 'Well, gee, you know, that's great. I'll
9 take that over,' the fact of the matter is that in the event --
10 that stock wasn't there because it had been -- it was gone by
11 the time -- or close to the time this transaction was done. So
12 you -- so Lehman Brothers winds up only with this short call
13 option position for which it has risk and no protection on the
14 other side.

15 But the other businesses that they did were, you know, in
16 connection with providing solutions to customers' desires to
17 hedge their own positions. Again, it's like facilitation.
18 Customer says 'I have this position; I want to protect it.
19 And' -- 'But I want to protect it for three years.' Well,
20 there's really a very illiquid market for a three-year option.
21 So Lehman might take that position as an over-the-counter
22 position, that is, a private negotiated contract, and then turn
23 to the marketplace to hedge that risk, both in options and in
24 the underlying security. That's exactly the kind of business
25 it did -- that Goldman did and that Mr. Donini assured me that

1 Lehman did as well.

2 Q. And what significance does it have to your opinions, if
3 any, that there were over-the-counter positions that were
4 related to some of the exchange-traded positions that Lehman --

5 A. Well, it would just be -- have been a part of a book of
6 business that a going concern would have. But the -- these
7 over-the-counter derivatives were excluded from this deal.
8 They were not part of it right from the beginning. One can
9 understand that because, you know, under, as I understand, the
10 rules relating to them, most of these transactions provide for
11 the ability to close them out, and you would either -- so the
12 ability to transfer them would be subject to the client's
13 potential desire to just get rid of them and exercise their
14 rights to close them out, or they would require that each and
15 every contract be novated by agreement. You have to sit down
16 with the other side and take them on.

17 One of the reasons that Congress is discussing a common
18 clearinghouse for these kinds of products is precisely because
19 it's very difficult. I had been involved in that when --
20 another event in the marketplace, when Drexel Burnham collapsed
21 and Goldman stepped in to buy their book of forward contracts
22 in the Ginnie Mae market. They fortunately only settled once a
23 month, and so we had two weeks to novate, you know, eighteen
24 billion dollars of contracts. But, you know, no way you could
25 do that under these circumstances with this book, so it wasn't

1 included; made a lot of sense.

2 Q. Now, if we could turn back to slide 4, which is -- or tab
3 4, I'm sorry. You say here --

4 MS. BLOOMER: The prior one, please.

5 Q. You say here that Barclays was unsure of the scope of the
6 market risks it was assuming in the ETD accounts. Based on the
7 facts that you have reviewed, do you believe Barclays could
8 have quantified the risk position of the exchange-traded
9 derivatives that it was acquiring?

10 A. In this period of time, no.

11 Q. Why not?

12 A. It didn't have -- number one, it was very late getting the
13 information that it could have used to assess the risks, but it
14 also didn't have all of the information it needed. For
15 example, there was testimony that they didn't know until well
16 after the closing where all of these -- where all of the
17 foreign futures accounts were held, what clearinghouses, what
18 the positions were, what the clearing banks were, and so forth.

19 With regard to the U.S. market and the equity derivatives
20 market and the Options Clearing Corp. positions, what they got
21 was, you know, huge lists of all the option contracts. They
22 later -- they were -- they found out, in the course of
23 assessing that, that some of these included the OTC
24 contracts -- OTC options they weren't getting, and they also
25 did not have the capability of taking this file and loading

1 that into their own system so that they could assess the risk.

2 Q. Do you have an understanding of the --

3 A. By -- that operational issue, by the way, was, you know, a
4 separate set of issues and risks for Barclays right from the
5 beginning.

6 Q. Do you have an understanding of the number of positions
7 that were in that equity options portfolio that you were just
8 discussing?

9 A. My understanding is it was, like, 80,000.

10 Q. Incidentally, do you recall how long it took after the
11 closing for Barclays to form a full picture of the open
12 positions that it had acquired?

13 A. I believe it took about two weeks for them to be able to
14 migrate those positions onto their own books and records, even
15 though for clearing purposes some of the bridge accounts were
16 still in place, but just so that they could in fact see the
17 entire book and start to work out of the positions or hedge
18 them in a way that made sense.

19 Q. And what about the futures positions that you said it took
20 time for Barclays to even learn about? Do you know how long
21 that took?

22 A. You know, I don't recall, but in some cases I think it
23 was, you know, well over a week or more.

24 Q. Now, are you familiar with what's called a VIX position?

25 A. Yes.

1 Q. Can you describe generally your understanding of that type
2 of position is?

3 A. It's a Chicago Board Option (sic) Exchange product that
4 is -- where the underlier -- all these transactions, all these
5 contracts have some underlier, the underlier is volatility.
6 Volatility is a measure of market moves. And so it is also a
7 component in pricing options. So the VIX is -- was a comp --
8 VIX was based on the underlying movements in the S&P index.

9 And Barclays discovered, after the transaction -- or while
10 the transaction was closing over that weekend, that there was a
11 position in VIX futures, which apparently represented thirty
12 percent of the open interest, that they hadn't known about at
13 all and for which Lehman had been, and Barclays was going to
14 be, now fully exposed.

15 Q. And why would they be exposed on the VIX position? Did it
16 have something to do with the market circumstances at the time?

17 A. Well, I mean, as I indicated, in -- among the market and
18 trading risks are the difficulty in exiting a concentrated
19 position. Your ability to execute it at a fair price depends
20 on how much liquidity there is in the marketplace. If you own,
21 you know, a position of 10,000 of whatever and it only trades,
22 you know, 500 a day, it's going to take you a while, if you put
23 that block of 10,000 whatever onto the marketplace -- well,
24 let's put it this way: People will take advantage of you. And
25 so a forced liquidation or a liquidation where you have to show

1 your hand, and it would have, I think, become pretty obvious
2 that -- you know, who owned what in the market, that that
3 represented a significant risk, in addition to the fact that it
4 could potentially further deteriorate just as a result of
5 continuing moves in the marketplace. So if they're short, the
6 VIX -- and I understand it they were making a bet that the VIX
7 would go down. Well, it went up. So as it goes up, they're
8 losing money.

9 Q. Can you please turn to tab 5 in your binder, which is BCI
10 Exhibit 290?

11 A. Yes.

12 Q. This is an e-mail dated Monday, September 22nd at 19:38
13 GMT time, which I'll represent to you is 3:38 p.m. Eastern Time
14 on the afternoon of the closing. And this is an e-mail from
15 Stephen King to various individuals within Barclays.

16 Stephen King writes in this e-mail on Monday afternoon,
17 after the closing, "It is clear that LB has absolutely no idea
18 what its OCC risk position is. We know it is between two
19 billion short and four billion long. They do not know what has
20 been booked to what entity. We cannot see. We are now four
21 days into making zero progress on this with them." You see
22 that?

23 A. Yes.

24 Q. Did you review this in forming your opinions in this --

25 A. Yes.

1 Q. -- case? And can you describe what significance, if any,
2 this communication had for your opinions?

3 A. Well, again, what had happened -- we haven't discussed
4 this yet, but what Barclays found over the weekend was that it
5 had no hedges against this -- these positions -- these option
6 positions. So they represented pure naked risk to them. Point
7 one.

8 Point two: Because the -- there's evidence that the
9 positions that they had -- that Barc -- that Lehman had at the
10 Chicago Mercantile Exchange had been liquidated on Wednesday,
11 they also would have had no S&P futures, one way or the other,
12 to potentially modulate whatever risk was here.

13 So what Barclays found on Monday -- what they didn't know
14 was whether this portfolio of exposures was sensitive to the
15 market going up or down. So in order to put a macro hedge on
16 that position, which is all they could do as soon as the
17 closing happened, they would need to know what the sensitivity
18 of that book was, even without knowing all the other issues
19 related to the book.

20 So this just demonstrates that, you know, a senior
21 executive at Barclays, who was in fact responsible for trying
22 to hedge the book, didn't know whether he should be going long
23 or short on Monday.

24 MS. BLOOMER: If we could put the slide at tab 4 back
25 up on the screen.

1 Q. You next say that Barclays -- that there was unknown
2 potential funding exposure that Barclays faced in taking on
3 these positions. What do you mean by "potential funding
4 exposure"?

5 A. Well, on -- we discussed that there was a requirement
6 imposed by a clearinghouse for listed derivatives to protect
7 itself against exposure. And we saw -- I looked at the chart
8 with you before that indicated the composition of the various
9 margin that was held. What Barclays would need to know is
10 whether or not on Monday, when it took responsibility for the
11 positions, whether it would have to provide additional
12 collateral, because basically the OCC says 'Well, based on
13 market moves and other factors, you know, you had a billion
14 dollars there on Friday but we need two billion today' or 'a
15 billion-five, so put it up.' So that's a -- that would be a
16 risk, even if all the margin's coming over. But if no margin's
17 coming over, then they have to know what their potential
18 exposure -- they would have to totally fund these accounts on
19 day one, and they would have to have been engaged in figuring
20 out what that would be.

21 So the point is that, absent a deal to make sure that
22 these -- the collateral came over, they would have had to
23 arrange for the provision, and it made no -- they took no steps
24 to do that. So from their point of view, they didn't have to.
25 Well, I shouldn't say they didn't have to. They might have had

1 to, because, as I said before, the collateral coming over might
2 not have been enough, but that would have been something
3 potentially they could have dealt with. But this is aside from
4 the fact that the clearinghouse itself would have taken steps
5 to assure itself that that collateral was fully funded, which
6 OCC of course in this case didn't do since they were
7 transferring the whole account.

8 Q. Now, turning back to tab 4 and the slide, you next say
9 that Barclays was facing unknown potential losses due to
10 default by LBI affiliates, for whose positions Barclays was now
11 responsible. What were you referring to there?

12 A. Well, Barclays' clearing business, and, you know, this is
13 a -- this is something that my former firm does too, it clears
14 positions for all of -- for the entire business, wherever it is
15 in the world. So you do business in foreign countries through
16 affiliates. They had big -- a huge business in London. So
17 those London affiliates were doing a lot of the same things for
18 foreign clients that the U.S. firm is doing for U.S. clients.

19 So to the extent that it required listed derivative
20 positions, it was using Lehman to clear those positions. It
21 was doing it in -- as the -- my understanding of the record
22 shows, in discussions with the operations people, those
23 positions were carried in some cases in the firm accounts, and
24 in some cases in the customer accounts.

25 So what you had was Barclays' willingness in this deal to

1 take over all of the clearing requirements for those positions
2 without knowing exactly what they were, because they were all
3 mixed up at the time; it took them a while to figure out, you
4 know, as someone said, you know, Barclays' -- 'Lehman's books
5 are screwed up.' I don't know whether that's true, but that
6 was the perception on the part of the operations people at the
7 time. They couldn't figure out what the positions were.

8 So whatever they were, they had -- any losses that would
9 result from them -- so even though they weren't taking on those
10 affiliate accounts as customers, they still had the clearing
11 responsibility for them. And if there were losses, they would
12 have to turn back to make a claim against somebody. But those
13 affiliates were already, you know, filing for bankruptcy at the
14 same time that Lehman was. They were all insolvent.

15 Q. And the fact that they were insolvent, how does that --
16 how is that significant to the risk that Barclays was assuming?

17 A. It means you're unlikely to collect whatever losses you
18 incur as a result of getting out of the positions.

19 Q. Would Barclays, upon taking clearing responsibility for
20 LBI's exchange-traded derivatives accounts, also be exposed to
21 credit risk in relation to nonaffiliate customers?

22 A. Yes. I mean, customers -- they were clearing for
23 customers who had, you know, positions that created risk. The
24 theory is that all those customers are required to post margin
25 themselves and to have sufficient assets to cover the

1 positions. But you are at the risk that customers, in the
2 event -- as a result of a major market move or something like
3 that, will not be able to meet their obligations, and you will
4 have to liquidate those customer positions and risk loss. So
5 if you don't get the margin along with the client accounts -- I
6 mean, that's some mitigation against that possibility, but that
7 was the risk they incurred.

8 So I don't think that it was a risk that should be
9 ignored, and they didn't -- but they were willing to take, you
10 know, a whole group of the customer accounts. There was credit
11 risk on the derivative positions.

12 Q. Did the market conditions during the time of this
13 transaction, in your view, have an effect on the extent of that
14 credit risk?

15 A. Obviously it would depend on, you know, the position of
16 each of the clients, but as -- in a general context, yes. The
17 market was very volatile at the time, and so, depending on
18 whether the clients' positions were sensitive to the market
19 going up or down, particularly if they were sensitive to the
20 market going down, you could have a serious call on the client
21 that they wouldn't be able to meet.

22 I mean, look, the majority of firms in this business,
23 particularly in the futures business, that have gone under have
24 been brought under as a result of client defaults and their
25 inability to meet margin requirements. So it's not, you know,

1 an insignificant risk.

2 Q. Now, if we go back to tab 4, which is the slide -- next
3 thing you mention is the market volatility at the relevant
4 time. And can you please turn, in this regard, to tab 9 of
5 your binder again, which is the margin chart that we were
6 looking at earlier, BCI Exhibit 646?

7 A. Yes.

8 Q. Can you explain to the Court the ways, if any, in which
9 the market volatility are reflected on this chart?

10 A. Well --

11 Q. And please turn to the last two pages -- last page.

12 A. Yeah, we're talking about pages 7 and 8. And starting
13 with page 8 and working backwards, or up the chart, the
14 volatility is reflected by the degree to which the margin
15 requirements go up or down in a given day. And we can see that
16 the margin requirement goes from 789.6 million, in the
17 aggregate, to 1.36 billion, in round numbers, on the Tuesday,
18 based on Monday night's close. So -- and I say in my report
19 the market dropped from Monday to Tuesday. So that would
20 indicate a sensitivity to the market going down.

21 Then the next day there's a slight increase in the margin
22 requirement. But between Monday and Tuesday we have an almost
23 500 million dollar change in the margin requirement; it's,
24 like, you know -- I didn't figure the percentage, but it's a
25 significant percentage change.

1 And then it goes on the following day from 1.4 -- this is
2 from the 17th and flip over the page to the Thursday morning --
3 it goes to 2 billion, from 1.4 to 2, which is another 500
4 million.

5 And then based on Thursday night's close, the margin
6 requirement on Friday morning has gone down again by another
7 500 million.

8 So you have a fluctuation. If you're just thinking of the
9 volatility of the margin requirement, you see it going up by
10 twenty-five to thirty percent, in round numbers, from one day
11 to the next. That's a pretty huge variation.

12 Q. And what significance does that market volatility in these
13 particular accounts have, if any, in relation to your opinions
14 concerning the risks that Barclays was undertaking in acquiring
15 these accounts?

16 A. Well, let me start by emphasizing that, during this period
17 of time, this is Lehman's risk. And, you know, we can't lose
18 sight of the fact that if this transaction closed, this would
19 have been all Lehman's risk. So what Barclays was doing, you
20 know, for, frankly, from my point of view, the marketplace as
21 well as for the transaction in this case was a willingness to
22 take on all of this exposure at whatever volatility this meant,
23 without having a lot of facts, and its only mitigant was its
24 ability to take the margin along with it.

25 So what this chart tells me is that -- and what, actually,

1 the record developed over the weekend shows, is that nobody
2 knew what that margin requirement was going to be on Monday
3 morning. In fact, there was some indication by the OCC that
4 they might, you know, have a very significant deficit.

5 The other -- by the way, the other set of risks that we
6 haven't even discussed is the fact that on the Friday, that was
7 an option exercise date. That means all these options that
8 were short, that were expiring on that date, that were in the
9 money, were going to get exercised. There was a settlement
10 obligation that someone had to perform; that settlement
11 obligation -- that's to make delivery on all these contracts --
12 that settlement obligation was assumed by Barclays over time.
13 If this deal hadn't closed, then Lehman, the estate, and the
14 OCC would have been in charge of figuring out how to settle all
15 those bargains and make the payments.

16 Q. Mr. Leitner --

17 A. So this was a pretty critical period for lots of reasons,
18 but that was one of them.

19 Q. You mentioned the possibility of a deficit. Could you
20 describe for the Court what you mean by that?

21 A. Well, we're talking about deficit here in terms of what
22 the -- only what the margin requirement is that OCC is
23 computing. OCC is using its models; it's saying, you know,
24 'Our view of the risk of loss is X.' And so a deficit would
25 mean that, under the rules of the Clearing Corp., you would

1 have to meet that deficit within a certain period of time on
2 the next business day.

3 I told you earlier that this market is very dependent on
4 things happening when they're supposed to happen. There is a
5 low tolerance for being late in making payments and
6 settlements. And so, you know, if there had been a deficit,
7 that would have been Barclays' requirement on money.

8 Look, you can -- just to take a look at the chart again,
9 if you look up to the 30th of September, the margin requirement
10 had gone up to two billion dollars. And, again, you know, the
11 volatility of that margin requirement in the prior week had
12 been 500 million dollars, more or less, from potentially one
13 day to the next.

14 Q. Now, Mr. Leitner, while we're still on this chart, let's
15 pause for a second to talk about the composition of the margin
16 in these accounts. Is that composition in the margin reflected
17 in these charts as well?

18 A. Yes. You could -- just take a look at the 15th, for
19 example. The 15th shows that the margin requirement of 789
20 million had been met by nine hundred and almost forty million
21 dollars of treasuries, and 330 million of what are described as
22 LCs, which are letters of credit.

23 Q. Okay. And in the course of your work on this case, did
24 you come to learn about LBI's practices for how it funded its
25 exchange-traded derivatives margin requirements?

1 A. Their practices were very similar to the ones that I was
2 familiar with, which is that you used letters of credit and
3 treasuries generally as the cheapest way of meeting your margin
4 requirements, because if you reverse in treasuries, the carry
5 cost could be less than using cash. Cash is expensive, so you
6 try not to use it.

7 Q. Now, if you look at this chart, although there's zero cash
8 in the accounts on September 15th, by the end of the week, on
9 September 22nd --

10 MS. BLOOMER: If you could turn to the next page, the
11 22nd.

12 Q. -- you see cash of over a billion dollars --

13 A. Yes.

14 Q. -- do you see that?

15 A. Yes.

16 Q. Do you have an understanding of what factor or factors
17 contributed to the buildup of cash in this account over that
18 week?

19 A. My understanding is that, you know, as a result of the
20 fact that Lehman was in distress, financial distress, that
21 their -- the banks that they dealt with that were essentially
22 funding their operations were beginning to pull back, and that
23 specifically they found it more difficult to reserve in
24 treasuries and they needed -- so they wound up having to use
25 cash, that they would otherwise have used for that purpose, to

1 fund their margin requirement

2 Q. And so is it your understanding that LBI had to deposit
3 over a billion dollars in cash in that one week in light of
4 that event?

5 A. Well, that's -- that -- they met the requirement. That --
6 the requirement was the requirement. And to the extent they
7 couldn't use their normal strategy of reversing in treasuries,
8 they had to use cash.

9 Q. Would an acquirer of an exchange-traded derivatives
10 business typically attribute significance to the allocation or
11 composition of margin in an account as between cash and
12 securities?

13 A. No, not really, because all you're concerned about is the
14 fact that the margin was good enough for the clearinghouse.
15 It's good enough for the clearinghouse, it's fine. The problem
16 would be whether some portion of that margin was being covered
17 by letters of credit. They're acceptable to the clearinghouse,
18 but those are contracts with the prior clearing member, and so
19 you would have to find arrange -- make arrangements, if you
20 wanted to use letters of credit, to find your own banks to
21 provide them.

22 Q. So to the extent that LBI was using letters of credit, and
23 here it shows they were using 252 million dollars' worth of
24 letters of credit to fund their margin requirements on
25 September 22nd, would Barclays be expected to receive benefit

1 of value from that, or would they have to replace those letters
2 of credit?

3 A. Well, theoretically they would have to meet the
4 requirement and they couldn't use the letters of credit that
5 were there, if I've understood your question correctly.

6 Q. And what significance does that risk, if any, have to your
7 opinions?

8 A. Well, that's part of the funding risk that I indicated
9 before, that is, the need to know whether you have to come up
10 with additional collateral, and then figuring out what's the
11 best way to do that.

12 Q. And finally, Mr. Leitner, with respect to this chart, it
13 shows you that as of the morning of September 22nd, there were
14 926.8 million dollars' worth of treasuries --

15 A. Right.

16 Q. -- in this account. That reflects to you that this was
17 not purely a cash margin account, is that right?

18 A. No. No, I mean, look, again, the practice is to try to
19 meet your margin requirement in the cheapest way possible, and
20 that generally is by reversing treasuries which have some
21 income component to it. So if you're in the business, that's a
22 cheap way to do it. So that's the way most firms do it.
23 That's what I assume Lehman was doing.

24 Cash is more expensive. You can put cash to work in other
25 ways. So you wouldn't do it as a matter of choice. And indeed

1 the testimony from Mr. Jones, Craig Jones, who was running this
2 business, was, you know, they -- treasury -- their treasury
3 department was being forced to use cash.

4 Q. Now, if you'd turn to tab 12 of your binder, which is your
5 next conclusion that we have put on a slide. You say "Absent
6 Barclays' assumption of LBI's obligations with respect to the
7 exchange-traded derivatives, this business was in imminent
8 danger of being unraveled by the relevant exchanges in clearing
9 corporations through the medium of a forced liquidation of the
10 positions in LBI's ETD accounts."

11 A. Yes.

12 Q. What was your basis for this conclusion?

13 A. Well, there were a couple: The first one was that it had
14 happened already through the Chicago Mercantile Exchange's
15 exercise of its rights in auctioning off all of Lehman's
16 proprietary positions on the Wednesday, which the Court was
17 told about at the hearings; secondly, the OCC had made it clear
18 on Friday and throughout the weekend that if the deal didn't
19 close, that's exactly what they were going to do.

20 And let me make a general point that clearinghouses have
21 only one concern when a member goes into distress, and that is
22 protecting themselves and their members. And they begin to
23 look at whatever happens to be sitting in those accounts as
24 theirs to deal with, and in fact they have the right to deal
25 with it as theirs. So a forced liquidation means, just as in

1 the CME case, is that the clearing member uses -- loses all
2 control over its ability to determine the outcome of whether
3 it's going to get any money back or wind up owing money.

4 Q. Now, if we turn to tab 16, which is your next conclusion,
5 you say "There was a substantial risk that such a liquidation
6 could result in a loss of much, if not all, of the margin LBI
7 had posted with the OCC and the other exchanges and clearing
8 corporations, and could have resulted in losses beyond those
9 that the posted collateral, including the clearing-fund
10 deposits, would cover, and also result in losses to LBI's
11 customers."

12 Now, let's focus on the first part. When you talk about a
13 substantial risk of "such a liquidation", you're talking about
14 the forced liquidation --

15 A. Yes.

16 Q. -- that you were referring to in your prior opinion? Why
17 do you believe a forced liquidation could result in a loss of
18 much, if not all, of the posted margin?

19 A. I think it was very important in my reaching that
20 conclusion about two factors: One was the size and complexity
21 of the positions (this would have been the largest liquidation
22 of option positions ever in the United States); and secondly
23 that, at the time, there was a huge uncertainty in the
24 marketplace. You had Harvey Miller telling the Court, and the
25 investment banker for Lehman telling the Court, that if the

1 transaction hadn't closed, first of all, the -- I think Harvey
2 Miller's words were 'this administration is over'. And the
3 banker's saying, you know, 'The capital markets, as we know it,
4 will be in chaos.' I don't -- that might have been a bit of
5 hyperbole, that last statement, but I was at the stock exchange
6 at the time, helping consult with them on market issues, and I
7 can tell you that there was a huge amount of uncertainty in the
8 marketplace at that time. And so I think it is absolutely
9 reasonable for me to conclude that the -- a forced liquidation
10 could have blown right through all the collateral they had.

11 And, again, Lehman has no power to manage the liquidation.
12 OCC said they were going to do it, and they would have done it.
13 And every other exchange that they cleared through, all these
14 foreign exchanges, they would have used self-help. That's what
15 they're supposed to do.

16 Q. And in the event --

17 A. And they will do it to protect themselves.

18 Q. I apologize for interrupting.

19 Did the event at the CME inform your conclusion that such
20 a liquidation could result in a loss of much, if not all, of
21 the margin?

22 A. Yes. I mean, they -- that liquidation, you know,
23 basically shredded their positions and, what, it cost them 1.6
24 billion.

25 Q. Could LBI have mitigated its risk of this doomsday

1 scenario that you describe, by taking the margin out of its ETD
2 accounts during that week?

3 A. I'm not sure I followed you. I mean, first of all, they
4 couldn't have taken the margin out.

5 Q. Well, that's my question, sir. Why not?

6 A. Well, first of all, the -- they had to keep whatever the
7 requirement was there during the day. And the exchanges also,
8 almost universally but certainly the U.S. exchanges, have the
9 right to do what they call an intraday call. In other words,
10 if they feel that a member is in financial difficulties or if
11 there's particular volatility in the marketplace, they will say
12 'Just put up more margin.' That happens in the futures markets
13 all the time. Get a call at, you know, 2 o'clock, saying 'We'd
14 like another billion dollars, and we'd like it in an hour.'
15 And they expect to get it in an hour.

16 Now, what happened here on the Friday was that the Lehman
17 folks, having been told that their margin requirement had gone
18 down between Thursday and Friday, did what they normally did
19 was just try to get the money back. And OCC said 'Eh, we don't
20 think so.' I'm being colloquial, but they exercised their
21 right to, effectively, refuse to return that margin, by
22 implementing an intraday call on Lehman.

23 So one of the reasons why there was a lot of margin was
24 because the OCC felt itself exposed. And indeed what I think
25 they were doing is protecting against the possibility that the

1 deal wouldn't close.

2 Q. Now, did the other exchanges and clearing corporations
3 have similar rights and powers and incentives as those of the
4 OCC?

5 A. Yes.

6 Q. Can you turn back to slide 4, which is at tab 16 of your
7 binder? You next say that a liquidation could have resulted in
8 losses beyond those that the posted collateral would cover.

9 A. Yes.

10 Q. Are you saying that, absent this deal, LBI could have lost
11 more than the margin that it had put up with the exchanges and
12 clearing corporations?

13 A. Yes.

14 Q. Why is that?

15 A. Well, for the reasons I've stated before, that, number
16 one, they had no control of it. You were perfectly at the
17 control over the liquidation processes -- the clearinghouse's
18 control. So they have to figure out how to do this. Now,
19 they're going to try to do it in an orderly way, but understand
20 that in this instance, in these circumstances, if the deal
21 hadn't closed, the -- how would the markets have reacted to
22 that? The markets were expecting the deal to close. If it
23 hadn't closed and the OCC was now going to exercise its rights
24 and other exchanges were going to exercise their rights, the
25 OCC -- the whole portfolio would have been at all the market

1 risks I just described before: spreads would have widened;
2 liquidity might have dried up. You just don't know what those
3 consequences were.

4 So I think it is completely reasonable to conclude that
5 most all or more than the amount of collateral that was held,
6 which was what the total as -- you know, whatever it was,
7 one-point-something billion dollars, would have been
8 insufficient to cover the complete liquidation of those
9 positions. Do I know that for a certainty? Of course not.
10 One has to speculate on what would have been the likely outcome
11 in the marketplace at that time, and that time was pretty
12 unique --

13 Q. Does that opinion --

14 A. -- fortunately.

15 Q. -- hold true even though there was an excess in the OCC
16 accounts as of the Friday morning?

17 A. Yes, because, look, what does an excess mean when the
18 margin requirement's moving 500 million dollars a day? I mean,
19 the margin requirement on the -- let's look back at -- can I
20 look back the tab again? What was the number?

21 Q. Sure.

22 MS. BLOOMER: Can you pull up --

23 Q. I believe it's tab 9 of your binder.

24 A. (Pause). Sorry, I got it the wrong way around.

25 So the Friday requirement, the 19th, the morning

1 requirement is 1.6 billion, and the requirement on Monday
2 morning is 1.5 billion. And the requirement on Tuesday is 1.7
3 billion. I mean, so, you know, it looks to me like the
4 aggregate margin requirement, you know, went up.

5 Q. And did you investigate whether that trend continued after
6 the 23rd?

7 A. Well, I mean, yeah, the chart will speak for itself in
8 terms of what those requirements were, but, you know, it
9 gravitated between, you know, just somewhere in the 1.5 billion
10 dollar range up to 2 billion by the 30th of September.

11 Q. Now, what exactly would happen if an exchange-traded
12 derivatives account liquidation resulted in losses that
13 exceeded the posted margin, as you say was possible?

14 A. Well, first of all, if they exceeded the posted margin,
15 the clearinghouse would go to its reserve fund, which is the --
16 sorry, it would first go to the clearing member's clearing fund
17 deposit, and it would use those assets. Every clearing member
18 has to put up a deposit, which is like an overall equity, and
19 that deposit varies depending on how much business they do.

20 So -- by the way, that was another thing Barclays had to
21 worry about, because now they were going to have this big
22 position. Their own clearing-fund deposit was going to have to
23 go back. So it would be concerned that, you know, those were
24 part of the assets in the business too that it needed to be
25 able to support the positions.

1 But just for the purpose of answering your question, it
2 would -- the clearinghouse would look to that clearing-fund
3 deposit. If it wasn't enough, then they would assess the
4 clearing-fund deposits of all the other members. To the extent
5 that they had to do that, then they would look back to the
6 estate to cover themselves against that differential. So if
7 all of the assets that Lehman had were used up and the
8 clearinghouse had to look to the resources of other members or
9 itself to make up the difference, then Lehman Brothers remains
10 on the hook.

11 MS. BLOOMER: Your Honor, I would pause to note that
12 we are at our typical morning break time. I have about ten
13 minutes, I would say, left --

14 THE COURT: Please proceed till you finish.

15 MS. BLOOMER: Thank you.

16 THE COURT: We'll break when you're --

17 MS. BLOOMER: Okay.

18 THE COURT: -- you finish your direct.

19 MS. BLOOMER: Thanks.

20 Q. Back to the slide that we were just looking at, at tab 16.

21 A. Yes.

22 Q. You mention at the end of this that there was a
23 substantial risk that the liquidation could -- would also
24 result in losses to LBI customers. Can you explain that for
25 the Court?

1 A. (Pause). If the customer positions hadn't been
2 transferred, the OCC had the right to liquidate the customer
3 positions. They would not have wanted to do so, of course.
4 The whole object in any of these proceedings is protecting the
5 customers, which means moving them to other firms that are
6 solvent. But the fact is that the -- it has happened before
7 that customer positions have been blown out; it happened in --
8 which, by the way, was one of the cases I worked on on the
9 Market Transactions Advisory Committee assignment had; it was
10 looking into the outcome of something called volume investors.
11 In that case, the Clearing Corporation had liquidated
12 everything, including the customer positions, because actually
13 that was one of those cases where a customer default had
14 brought the firm down. And so in liquidating all the other
15 customer accounts, those customers lost money and, you know,
16 the Clearing Corporation was not responsible for them. So
17 it's -- that's what happens if -- in a here-today-gone-tomorrow
18 scenario.

19 Q. Could you turn to tab 15 of your binder, please, which is
20 BCI Exhibit 267?

21 A. Yes.

22 Q. This is an e-mail from Jim McDaniel to Stephen Harback of
23 SIPC, and various attorneys at Hughes Hubbard --

24 A. Yes.

25 Q. -- among others, dated Sunday, September 21st. And it's

1 responding to an e-mail that Stephen Harback had written to Jim
2 McDaniel and Bill Navin earlier that day.

3 First of all, do you know Jim McDaniel and Bill Navin?

4 A. Yeah, Jim McDaniel and I have known each other for years.
5 Jim is -- and I are co-authors of an article on cross-margining
6 that was published in the Capital Markets Law Journal. And
7 Bill Navin I've also known for -- he's now the general counsel.
8 I knew him when he was still a lawyer at Sidley.

9 Q. Now, Mr. Harback says in this e-mail, "I urge you in the
10 strongest possible terms not to take precipitous action." And
11 this was in response to Jim McDaniel's e-mail from earlier that
12 afternoon, if you'd look at the next page, paragraph 3, where
13 he says, "If the transaction does not close tonight, OCC would
14 need to immediately liquidate and close out the LBI accounts
15 and is preparing to do so."

16 Now, in response to Mr. Harback's e-mail urging Mr.
17 McDaniel and Mr. Navin not to take precipitous action, Mr.
18 McDaniel responds, and in that response he says, in the middle
19 of that paragraph, "OCC cannot allow the positions to remain in
20 place if no transaction is concluded tonight, because OCC will
21 then be exposed to loss if the market moves against LBI's
22 positions."

23 A. Right.

24 Q. You see that?

25 A. Yes.

1 Q. Did you review this e-mail when you were forming your
2 opinions in this case?

3 A. Yes.

4 Q. And what significance, if any, did this e-mail have to
5 your conclusions?

6 A. Well, it's -- you know, as I said before, OCC was making
7 preparations and it, frankly, had indicated, I believe,
8 according to testimony, as early as Friday that if this wasn't
9 resolved with Barclays actually taking full responsibility for
10 those accounts, that it would exercise its self-help rights.
11 So this is just confirmation of -- along with other testimony,
12 of what was going on over that weekend. They were getting very
13 nervous.

14 Q. Now, if you'd turn to tab 18, which is your next slide.
15 You say "For all of these reasons, it was in LBI's best
16 interest to agree to transfer to Barclays the entirety of
17 exchange-traded derivatives business, including all posted
18 collateral and the clearing-fund deposits." What is your basis
19 for this conclusion?

20 A. Well, as I said before, the -- by the time of the -- on
21 the -- by the Friday, for sure, there was only risk in these
22 positions, that is to say that -- the risk of loss, so that --
23 particularly with regard to the proprietary positions. So if
24 LBI -- there was -- there were no hedges for any of these
25 transactions. There was nothing that offset the positions. So

1 when you have nothing but naked exposure on all of these listed
2 derivative contracts, the margin is a proxy for how much you
3 can lose. But it's not a limitation on how much you can lose.

4 So I think -- that's why I think it was absolutely in the
5 interest of the estate to assure that this derivatives
6 exposure, which, you know, I'm not sure that, you know,
7 everybody quite understood that at the hearing, but in my view
8 it's one of the largest exposures that the estate faced by that
9 Friday when these hearings were being held before you.

10 And so I think it was -- as I said, I also think it's in
11 the best interest of the markets, because I don't know how the
12 markets would have reacted if this deal hadn't closed and there
13 had been a liquidation. But, you know, kind of based on my
14 experience walking around on the floor of the stock exchange,
15 it would not have been pretty.

16 Q. Mr. Leitner, you say that you're not sure whether the
17 other people at the hearing understood the risks associated
18 with this type of a liquidation.

19 A. No, no, I -- let me --

20 Q. Could you please turn to --

21 A. Sorry.

22 Q. -- tab 13 --

23 A. Okay.

24 Q. -- of your binder, which is BCI Exhibit 49A, which is the
25 sale hearing transcript?

1 A. Yes.

2 Q. Okay. And if I could direct your attention to page 238 of
3 that transcript --

4 A. Yes.

5 Q. -- lines 17 through 21, and this is Mr. Miller addressing
6 the Court towards the end of the sale hearing. And he says,
7 "Look what happened yesterday, Your Honor. The CME closed us
8 out and we took a loss of 1,600,000,000 dollars." And then he
9 says "This administration is finished if this transaction is
10 not completed, Your Honor."

11 Do you believe, Mr. Leitner, based on that statement, that
12 Mr. Miller understood the risks associated with the exposures
13 in these accounts?

14 A. Yes.

15 Q. Now, Mr. Leitner, have you reviewed the contemporaneous
16 evidence and transaction documents that were generated during
17 the time that this transaction was being completed?

18 A. Yes.

19 Q. And do you have a view of what the parties understood this
20 transaction to be, based on your understanding of industry
21 practice and the discussions and actions that those parties
22 were undertaking at that time?

23 A. Are you talking to the last conclusion in my opinion?

24 Q. Sure.

25 MS. BLOOMER: Why don't we put that up on the screen.

1 Q. That's at tab 20 of your binder. You say "The governing
2 agreements are entirely consistent from the vantage point of an
3 industry expert, with a view that the parties agreed to a
4 transfer of the entirety of LBI's exchange-traded derivatives
5 business, including all of the posted collateral and the
6 clearing-fund deposits."

7 What brought you to this conclusion?

8 A. Well, again, it's the review of the entirety of the
9 agreements. I was looking for, okay, what was the deal here?
10 When I was first engaged in this matter, I said, you know, kind
11 of, what's -- what is this fight about and why is there a fight
12 at all? And I looked at the agreements and I said, okay, well,
13 they're transferring all these businesses and all the assets
14 necessary to operate the business, so why is there a fight
15 about the collateral, because that's a necessary part of
16 operating this portion of the businesses that were being
17 transferred, the equity -- sorry, the listed derivatives'
18 exposures.

19 Q. Now, when you reference the documents that you looked at
20 that caused you to lead -- reach that conclusion, were you
21 including the APA in that?

22 A. I was looking at the APA, the clarification letter, but
23 also all the documents that were created to implement what
24 seemed to be the intent of the parties. Those included the
25 sale order that was presented to Judge Peck that reflected the

1 fact that the parties had been talking to the OCC about getting
2 this -- getting these accounts transferred. OCC was insisting
3 that its lien against all of the collateral of Lehman Brothers
4 that was going to be transferred to Barclays -- which they
5 assumed was a fact -- was that they maintained the lead in
6 that. That order referred to all the margin, including cash,
7 that was being transferred, and the transfer and assumption
8 agreement, the collateral agreement, that actually implemented
9 that transfer. All of those documents were consistent with an
10 understanding that the collateral's going to move.

11 Q. And are you aware of a bulk transfer order that was issued
12 in this case by the CFTC?

13 A. Thank you for reminding me. Again, what did the parties
14 responsible and the lawyers responsible for accomplishing the
15 transaction do to make it happen? One of the things they had
16 to do on the futures side of the business was to get the SEC
17 and CFTC to under -- to permit this bulk transfer.

18 The reason why it was necessary is because the CFTC and --
19 the rules look at any transfer of beneficial ownership as a
20 trade. That trade can only happen on the floor of the exchange
21 or under the auspices of an exchange. In a circumstance like
22 this, however -- special circumstances, where an entire
23 business is being transferred, you can get the permission to do
24 that change of beneficial ownership without it affecting the
25 marketplace.

1 And so -- but you've got to get the CFTC to say it's okay.
2 So -- and the assumption by Mr. Raisler and all the parties
3 working on the futures side and the practice in the marketplace
4 was, that when you transfer futures accounts, you're
5 transferring the accounts with everything in it. And that
6 includes all the collateral that happens to be securing the
7 futures positions in those accounts. That's what the bulk
8 transfer order is designed to do, to make sure that that
9 happens.

10 Q. And if you look at tab 11 of your binder, which is the
11 bulk transfer order that was issued in this case, BCI Exhibit
12 843, and you look at the last page of that --

13 A. Yes.

14 Q. -- it says, "Accordingly, pursuant to delegated authority,
15 the undersigned," and that would be a representative of CFTC,
16 "authorizes the transfer of the accounts as described above
17 from LBI to BCI." Do you see that?

18 A. Right.

19 Q. And is that, to your understanding, an authorization by
20 the CFTC of the transfer of the accounts that housed the
21 futures positions that Barclays was acquiring with everything
22 that was in them?

23 A. Precisely.

24 Q. Would you --

25 MS. BLOOMER: Okay. I apologize, Your Honor. That's

1 in your binder at tab number 11, but we weren't able to put it
2 on the screen.

3 THE COURT: I have the letter.

4 MS. BLOOMER: Thank you.

5 Q. Now, Mr. Leitner, the last thing I'd like to ask you about
6 is whether you have reviewed the communications between the
7 parties in this case, and whether you have formed a view about
8 what those communications signify in terms of the understanding
9 of the parties to this transaction?

10 A. I've reviewed the communications of the parties, and
11 obviously, I've reviewed the testimony of many of the witnesses
12 in their depositions and in their testimony before the Court.

13 Q. And based on your knowledge of this industry and industry
14 practice, what do you understand the parties to have been
15 agreeing to in this transfer, based on what you saw in their
16 communications?

17 A. That they intended to include the listed derivatives
18 clearing business as part of the businesses to be transferred
19 along with the FCM, capital markets and related businesses, all
20 the assets used in that business, and that would include all
21 the collateral, including clearing fund deposits that were part
22 of that business. That was my conclusion. And that seems to
23 be the roadmap that was provided for the folks who had to
24 execute the transaction and make it happen and was consistent
25 with all the actions that the parties took and was reflected in

1 the documents, particularly those at OCC that, you know,
2 essentially effected the transfer. And --

3 Q. Lastly, Mr. Leitner --

4 A. Excuse me. Can I --

5 Q. -- are there things --

6 A. -- go ahead.

7 Q. -- that you would have expected to see happen that you did
8 not see evidence of, if you believed the parties did not
9 believe the transfer was being -- the margin was being
10 transferred?

11 A. Well, put it another way. I did not see any action that
12 wasn't consistent with that view for any other alternative to
13 have been accomplished, i.e., oh, you're not getting the
14 margin; or you're not getting all the margin; or we're keeping
15 some of the margin.

16 You would have had to have a lot of things put in place to
17 effect the transfer -- that is the funding requirement would
18 have had to have been in place at the time, which clearly the
19 parties -- Barclays didn't do. You would have had the parties
20 having some methodology for computing well, how much do you get
21 back; when do you get it back; why should we get it back. I
22 mean, there would have had -- there was no evidence that any of
23 those issues, which would have had to have been accomplished if
24 there was any other deal or understanding, I see no evidence
25 that there was any such discussion by any of the lawyers

1 involved or by any of the businesspeople involved.

2 MS. BLOOMER: Thank you, Mr. Leitner.

3 Your Honor, I have no further questions.

4 THE COURT: We'll take a break before cross-
5 examination and return at 11:15.

6 (Recess from 10:58 a.m. until 11:19 a.m.)

7 THE COURT: Be seated, please.

8 And I see I have another book.

9 MR. MAGUIRE: If it please the Court, Bill Maguire for
10 the SIPA trustee.

11 THE COURT: Please proceed, Mr. Maguire.

12 CROSS-EXAMINATION

13 BY MR. MAGUIRE:

14 Q. Mr. Leitner, is it fair to say that you have never had any
15 experience involving the sale of a broker-dealer business that
16 was structured as an asset purchase?

17 A. Correct.

18 Q. And in fact, you'd agree that it's obviously a much more
19 complicated structure to sell an exchange-traded derivatives
20 business as an asset purchase, than a sale of a company?

21 A. Yes.

22 Q. In the sale of a company, there's simply a sale of stock,
23 and all of the assets and all of the liabilities of the
24 exchange-traded derivatives business, all go with the company,
25 right?

1 A. Yes.

2 Q. When you have an asset purchase agreement, then the buyer
3 and the seller have to go down through all of the assets and
4 the liabilities and figure out which ones stay and which ones
5 go to the buyer?

6 A. Generally speaking, yes. Although it's ver -- it would be
7 unusual, except in my experience in the sale of an FCM
8 business, for a -- the closest thing you have is a -- to this
9 case, is the sale of an organization involved in a clearing
10 business. So the -- this sale involved several businesses
11 together that were linked in regard to the equities or the
12 listed derivative business that happened to be included within
13 it.

14 So although it can be discussed as a separate business, it
15 was also an adjunct of all the other businesses: the trading,
16 marketing, capital markets businesses that were already being
17 transferred -- that were also being transferred. But I
18 absolutely agree with you that it's very complicated to do this
19 in the form of an asset transaction as opposed to the sale of
20 the entire company. Completely agree.

21 Q. And you'll accept that in negotiating an asset purchase
22 agreement, a buyer and a seller may agree that some or all of
23 the seller's cash will go with the business?

24 A. In a theoretical sense, is it possible? Yes. Was it
25 possible here? I don't think so.

1 Q. Yes, of course, the parties can all agree that the cash
2 will not go with the business. Isn't that right?

3 A. Are we using cash here as a kind of an accounting term?
4 What are we talking about in terms of cash?

5 Q. As a general matter, the parties can decide to do whatever
6 they want in terms of picking and choosing which assets are
7 going to be sold and which assets are not --

8 A. Yes --

9 Q. -- going to be sold?

10 A. -- correct.

11 Q. And in a normal transaction, you would expect a buyer and
12 a seller to agree whether or not margin is in the deal or not
13 in the deal?

14 A. Two solvent parties engaging in an arm's-length
15 discussion. That would be absolutely possible.

16 Q. Now, here you say that no rational purchaser would buy
17 Lehman's exchange-traded derivatives business without all the
18 margin, right?

19 A. In September -- my opinion was based on the context. So
20 I'm talking about the period between September 15th and 22nd,
21 2008.

22 Q. And that was because of all of the risks that you
23 described on direct: the market risks and the funding risks
24 and the clearing risks, right?

25 A. Also because it was effectively the -- a forced sale and

1 the only transaction available. So, you know, for all of the
2 reasons that, you know, I described, the transaction was
3 unique, and I mean unique in every sense and hope it never
4 happens again.

5 Q. Let me just ask you a little bit about the clearing risks
6 that you testified about --

7 A. Yes.

8 Q. -- earlier. With respect to customers, a broker-dealer
9 manages that risk by getting collateral, margin, from the
10 customers. Isn't that right?

11 A. Among other things, yes.

12 Q. And they keep that in what are called segregated or seg
13 and secured accounts, right?

14 A. It's important here to distinguish whether we're talking
15 about futures accounts or accounts in the broker-dealer, the
16 equity accounts. So the -- but -- because segregation is the
17 norm and the requirement in the futures business but not in the
18 broker-dealer business.

19 Q. In either case, though, the broker-dealer will get margin
20 from the customer. They'll either put it off exchange in a
21 money market fund or whatever, or they'll put it on the
22 exchange, right?

23 A. Yes.

24 Q. And you're not aware of any actual loss that Lehman --
25 that Barclays suffered here as a result of the transfer of the

1 PIM customers, are you?

2 A. One of the risks I didn't get into in discussing this was
3 operational risk. And my understanding is that they, in fact,
4 incurred losses as a result of two factors. One was that the
5 Lehman folks were carrying some of the futures accounts for
6 customers in U.S. dollars. But the actual customers had
7 supplied the margin in foreign currency. So the obligation
8 back to the customer was in the foreign currency, which
9 Barclays was not aware of. And so there was a loss in the
10 sense of the conversion of the dollars back to the foreign
11 currency.

12 The second issue apparently was the -- that some customer
13 positions of Lehman customers that were carried in foreign
14 accounts of affiliates, had been booked in a firm account range
15 and not in a customer range. And so there were -- Barclays had
16 to wind up making up the loss.

17 But if you ask whether customers themselves suffered
18 losses, I'm not aware -- or sorry, that Barclays incurred
19 losses as a result of any customer defaults, I'm not aware that
20 they did.

21 Q. You're not aware of any customer defaults?

22 A. Right.

23 Q. Now, you mentioned the clearing risks with respect to
24 affiliates, and that's affiliates of Lehman, right?

25 A. Affiliates of Lehman, yes.

1 Q. And the risk there was Lehman affiliates would be bankrupt
2 or wouldn't be good for any margin calls --

3 A. Right.

4 Q. -- and that Barclays, in stepping in and taking over
5 clearing responsibility, would get stuck with their losses,
6 right?

7 A. Yes.

8 Q. And the clearing risk, you understood, was Lehman's
9 problem in terms of clearing trades for the affiliates. But
10 that would then become Barclays' problem once Barclays took
11 responsibility for the Lehman accounts?

12 A. That's right.

13 Q. Now, Lehman had relationships with various clearing
14 organizations, did it not?

15 A. Yes.

16 Q. I believe in your report, at page 10 --

17 MR. MAGUIRE: Maybe we can put it up.

18 Q. -- you list the various exchanges and clearing
19 organizations. You should find it in the binder that I just
20 left for you, sir, in tab 1, a copy of your report, marked
21 Barclays' Exhibit 340. And if you turn to page 10, you'll see
22 that you list there the -- at the very top of the page, that
23 LBI was a clearing member of several clearing organizations,
24 including the Options Clearing Corporation?

25 A. Yes.

1 Q. The CME; the National Securities Clearing Corporation, or
2 NSCC; and the Depository Trust Clearing Corporation, the DTCC.
3 Do you see that?

4 A. Yes.

5 Q. And you have at the end of that sentence a footnote that
6 refers to various other exchanges. And that's at the bottom of
7 the page.

8 MR. MAGUIRE: And maybe we can put that footnote up.
9 That's footnote 1.

10 Q. And you note there that "The exchanges in which LBI traded
11 exchange-traded derivatives included," and you've a long list
12 there that goes all the way from Osaka to the Kansas City
13 Border Trade, right?

14 A. Yes.

15 Q. And Lehman was responsible for all of the liabilities
16 associated with its accounts of the exchanges, right?

17 A. That's my understanding, yes.

18 Q. And it's your understanding that when Barclays entered
19 into this transaction, then Barclays was assuming and taking on
20 all of Lehman's responsibility for all of the accounts at the
21 exchanges?

22 A. Yes.

23 Q. And in doing so, Barclays was taking on not just the risk
24 of proprietary and ordinary customer positions, but also the
25 clearing risk for all of the Lehman affiliates?

1 A. In those cases where those positions were being booked for
2 the affiliates. That's my understanding. So that in the case
3 of OCC, those affiliate positions were part of the accounts for
4 which Lehman was directly responsible. I have not parsed
5 through whether, for example, a London Lehman affiliate traded
6 its futures positions in its own name through a foreign
7 exchange or through Lehman. But to the extent that they did,
8 then it would be an example of something that was similar to
9 the situation at OCC, that is to say, that Lehman Brothers Inc.
10 in the U.S. would be responsible for that affiliate's position,
11 yes.

12 Q. And it's your understanding that since Barclays was taking
13 responsibility for the Lehman accounts at the exchanges,
14 Barclays would get the margin at the exchanges?

15 A. Yes.

16 Q. But if Barclays did not take responsibility for the Lehman
17 accounts at the exchanges, then Barclays would not be entitled
18 to the Lehman margin at the exchanges?

19 A. Right.

20 Q. Bottom line, Barclays wouldn't be entitled to the margin
21 unless it took responsibility for the Lehman accounts?

22 A. Right.

23 Q. At the exchanges?

24 A. Well, keep in mind, I think my report makes clear that
25 although they might be members of the exchanges or were members

1 through affiliates, their obligation was with whatever party
2 was, in fact, carrying the positions. In some cases those were
3 not the exchanges themselves or the clearinghouses themselves,
4 but they dealt through local brokers or affiliates.

5 But the same issue would apply. So that in Korea, for
6 example, if Lehman's futures positions for itself and customers
7 were done through a local Korean FCM counter -- you know,
8 whatever is the equivalent of an FCM in Korea, then the margin
9 would be posted at that local Korean affiliate and the
10 obligations, however, would be otherwise the same. In other
11 words, the Korean company would itself have rights that are
12 very similar to the rights of an exchange to exercise self help
13 under the local rules in the event of a default by, in this
14 case, the customer.

15 Q. Okay. So let's just be clear. Where Lehman was doing
16 business on a foreign exchange through a broker -- a foreign
17 broker, it dealt with that broker just like it would deal with
18 an exchange? It would post margin, it would have an account
19 with that broker, and that broker would then deal with the
20 exchange?

21 A. Yes.

22 Q. And it's your understanding that in that case, as long as
23 Barclays stepped in and took over complete responsibility for
24 Lehman's accounts with that broker, then Barclays would be
25 entitled to the margin that Lehman had at that broker?

1 A. In those accounts, yes.

2 Q. And where was Lehman was dealing with exchanges, then
3 whatever margin Lehman had at those exchanges, Barclays would
4 get as long as it took on responsibility for the Lehman
5 accounts at those exchanges?

6 A. That's my understanding.

7 Q. Now, are you aware, sir, that under the asset purchase
8 agreement in this case, Barclays did not take on any
9 responsibility for any Lehman accounts at any exchanges? Are
10 you aware of that, sir?

11 A. My understanding was that in -- that the entire deal
12 involved the taking on of all of the positions, so that is not
13 my understanding.

14 Q. Did anyone tell you that your understanding was not
15 correct?

16 A. No.

17 Q. Did anyone tell you that when Barclays signed the asset
18 purchase agreement, it did not take on responsibility for any
19 Lehman accounts at any exchange or at any foreign broker?

20 A. Whether or not the -- my understanding was that the
21 professionals who ran the futures business for Barclays were
22 attempting to in fact -- and to my -- I thought that they in
23 fact had taken over or attempted to take over responsibility
24 for those positions and those accounts.

25 Q. So I take it nobody told you that when Barclays signed the

1 asset purchase agreement, it did not take on responsibility for
2 any Lehman account at any exchange or foreign broker. No one
3 has told you that?

4 A. No.

5 Q. Has anyone told you that when Barclays signed the asset
6 purchase agreement, it insisted on an express term that gave it
7 the right to reject any contract that Lehman had, including any
8 contract with any exchange?

9 A. That's not my understanding, no.

10 Q. Are you aware that Barclays declined to take
11 responsibility for the Lehman accounts at the Depository Trust
12 Clearing Corporation?

13 A. Yes.

14 Q. Are you aware that Barclays refused to take responsibility
15 for any customer accounts that were in the name of Lehman
16 affiliates?

17 A. I'm not aware of which customers -- of all of the
18 customers. I'm generally aware that there were certain
19 customers that they did not take responsibility for. But I am
20 certainly not surprised to hear you say that if there was a
21 customer of a foreign affiliate, it would be, particularly in
22 London, difficult to take "responsibility" for those customers.
23 So --

24 Q. Well, has anyone told you, sir, that the deal documents
25 that you testified about earlier, providing for the transfer of

1 customer accounts to Barclays, that in those deal documents,
2 Barclays specifically insisted on an exception for all Lehman
3 affiliates?

4 A. I'm -- I didn't look at those documents, so I'm not aware
5 of that. But I'm not surprised.

6 Q. Sir, I want to ask you some questions about the general
7 history of this transaction. Are you familiar with the
8 terminology "Lehman I", "Lehman II" and "Lehman III"?

9 A. No.

10 Q. Now, did you review the deposition or trial testimony of
11 John Varley?

12 A. John Varley?

13 Q. Yes.

14 A. No.

15 Q. How about Bob Diamond?

16 A. Yes.

17 Q. I'll represent to you, sir, that what I'm talking about
18 when I say "Lehman III", is the actual transaction that closed
19 on Monday, September 22, 2008, the transaction that brings us
20 here today.

21 A. Yes.

22 Q. That's what we are referring to as Lehman III, okay?

23 A. Okay.

24 Q. And we'll get to that. But first I want to ask you about
25 two transactions prior to that, Lehman I and Lehman II. And

1 Lehman I, sir, is a transaction that was originally
2 contemplated the weekend prior to September 15, when Lehman
3 filed bankruptcy, in which Barclays contemplated acquiring the
4 global Lehman business, including the parent company, Lehman
5 Brothers Holdings Inc. Okay? That's what we're going to refer
6 to as "Lehman I". Is that okay?

7 A. Okay.

8 Q. Now, sir, did you do any analysis of that transaction,
9 Lehman I?

10 A. No.

11 Q. So you've no basis for any opinion with respect to Lehman
12 I?

13 A. No.

14 Q. Okay. Lehman II, sir, is the transaction that the parties
15 entered into in signing the asset purchase agreement which is
16 dated as of Tuesday, September 16, 2008. And it contemplated
17 the acquisition by Barclays of Lehman's North American
18 brokerage business, including the investment banking business
19 and all the capital markets businesses. Okay? That's what I'm
20 going to refer to as "Lehman II", okay?

21 A. Okay.

22 Q. And that's the transaction that included some seventy
23 billion dollars of long trading assets and some sixty-nine
24 billion dollars of short trading liabilities. Okay?

25 A. Okay.

1 Q. Sir, have you -- you can't give us any opinion with
2 respect to that overall transaction that we refer to as Lehman
3 II, right?

4 A. Other than that -- I've always considered that asset
5 purchase agreement as part of the transaction that ultimately
6 resulted here. But if you want to divide it to some -- I'm
7 anxious to hear how you describe Lehman III.

8 Q. Well, just pausing on Lehman II for a second. You do, in
9 your report, address the acquisitions of the exchange-traded
10 derivatives business, right?

11 A. Yes.

12 Q. And that was a piece of Lehman II, right? The asset
13 purchase agreement --

14 A. Yes.

15 Q. -- dealt with the acquisition of the exchange-traded
16 derivatives business, right?

17 A. Yes.

18 Q. But your report does not deal at all with the equities
19 business that was purchased as part of Lehman II?

20 A. Um --

21 Q. You have no opinions in your report addressing the
22 acquisition of the equities business?

23 A. Not directly. I mean, except insofar, I believe, as I
24 discussed in my report the fact that with regard to the
25 derivatives listed in the U.S. markets that reflected positions

1 in equities securities, that some of those positions existed
2 because they were engaged in by the various elements of
3 Lehman's equities and market-making businesses.

4 Q. And you've no opinions on Lehman II other than that
5 reference?

6 A. I -- my opinions are contained in the report. So you'd
7 have to be more specific. Opinion about what?

8 Q. You haven't done any analysis on the equities ac -- the
9 long trading assets, the equities positions, that part of the
10 seventy billion dollars in trading assets that were acquired by
11 Barclays in the APA?

12 A. Only to the extent that I was trying to form an
13 understanding that at that time, in connection with that
14 transaction, it was intended that the whole book of long and
15 short positions would somehow move over to Barclays. I have my
16 own view about whether, even on that Tuesday or Wednesday, that
17 was possible. But it wasn't necessary for and I didn't express
18 it in my formal opinion.

19 Q. But beyond that, you haven't done any analysis of the
20 risks or opportunities in that acquisition of that equities
21 business?

22 A. In the broadest possible sense of opportunities? What do
23 you mean by that? I'm just not following.

24 Q. You haven't done any analysis in your report or elsewhere
25 about the risks or opportunities that Barclays contemplated,

1 specifically with respect to the equities piece of Lehman II?

2 A. No, I haven't -- the only commercial aspect of this
3 transaction that I have rendered an opinion about is that which
4 relates to the assets and liabilities associated with the
5 equities derivatives. To the extent that they included equity
6 securities or intended to include equity securities as part of
7 that business, my conclusion was that in the event, those
8 offsets that might have reduced the risk weren't in place.

9 Q. And that's my point, sir. Beyond your focus on the
10 exchange-traded derivatives piece of Lehman II, you didn't
11 investigate or do any analysis of any other pieces such as the
12 compensation liabilities or the cure liabilities or the
13 purchase price or the asset-backed securities or the other long
14 equity positions or the corporate debt or any of the other
15 pieces of the Lehman II transaction?

16 A. An analysis? No.

17 Q. And you have no basis for any opinion with respect to that
18 overall transaction of Lehman II, right?

19 A. No.

20 Q. Now, let's talk about Lehman III. And as I say, that's
21 the actual transaction that closed on the Monday morning.

22 Again, you focused on the exchange-traded derivatives piece of
23 the transaction, right?

24 A. Yes, primarily.

25 Q. And again, you didn't do any analysis of the forty-seven

1 billion dollars of long positions that were acquired by

2 Barclays in connection with that transaction?

3 A. No.

4 Q. And again, you didn't do any analysis of the purchase

5 price or the compensation liabilities or the contract cure

6 liabilities, that were other pieces of that overall

7 transaction?

8 A. That's right.

9 Q. And you have -- you were asked to focus on the exchange-

10 traded derivatives piece of the transaction, right?

11 A. Yes.

12 Q. And you've limited your opinions to the exchange-traded

13 piece of the transaction, right?

14 A. Yes.

15 Q. But in fact, sir, that wasn't the deal. This was not the

16 sale of a standalone exchange-traded derivatives business, was

17 it?

18 A. I agree.

19 Q. As you pointed out earlier, this exchange-traded

20 derivatives business was an integral part of the inventory and

21 the business -- the other businesses that Barclays was

22 acquiring?

23 A. Yes.

24 Q. Isn't that right?

25 A. Yes.

1 Q. In fact, you can't think of any reason why Barclays would
2 want to buy the exchange-traded derivatives business, other
3 than the fact that it was not only ancillary, but it was
4 integral to the other businesses that Barclays was acquiring?

5 A. I generally agree with that statement. That in -- and as
6 I testified before when we were talking about an asset transfer
7 agreement involving an exchange-traded derivatives business, I
8 said I thought that would be quite unusual if we were -- unless
9 we were talking about an FCM business. So I agree with you
10 that the transaction makes sense assuming that you are
11 acquiring all of the businesses that are ancillary to that.
12 Although there is an aspect of that business which is self-
13 generating for profits; that's the brokerage piece of it. The
14 FCM customer side of the businesses can be kind of separated
15 out. You incur a P&L. It has a separate P&L and so forth.

16 So there's two pieces of the -- generally two pieces of
17 the -- in this case, three pieces of the equities -- of the
18 exchange-traded derivatives business: the business you were
19 doing for customers as a broker; the business that you were
20 doing kind of in the capital markets area, facilitating
21 customer business, and being willing to take on risk in a
22 market-making capacity; and finally, accommodating the
23 proprietary trading and clearing of those positions for
24 whatever the businesses are.

25 And so, I mean, that would be my -- the way I looked at

1 this overall transaction. And I think that's what I testified
2 to.

3 Q. In fact, to be an intermediary in the capital markets
4 business, Barclays had to have -- it needed the exchange-traded
5 derivatives business?

6 A. Yes. Well, and so did Lehman. I mean, Lehman needed it.
7 And Barclays was, to some extent, already in that business, but
8 not as heavily in the -- there was evidence that they weren't
9 as heavily in the equities market and they were looking to get
10 into that market.

11 Q. So I'm not going to ask you any questions today, sir, on
12 the subject of any acquisition of a standalone exchange-traded
13 derivatives business. All of my questions are going to relate
14 to the overall transaction, and specifically to the overall
15 transaction that I've referred to as Lehman II, which is the
16 asset purchase agreement that's dated as of the Tuesday,
17 September 16, 2008.

18 A. Oh, I was anxious to hear you describe Lehman III. Are
19 you going to keep me in suspense?

20 Q. Well, I thought I had described Lehman III as the
21 transaction that actually closed on September 22.

22 A. Okay, thank you.

23 Q. Did you follow that?

24 A. I do now.

25 Q. Okay. And focusing now, sir, on the asset purchase

1 agreement, which you understand was earlier in the week, okay?
2 That was on the -- that's as of the Tuesday, right? You
3 understand Lehman III is the transaction that closed on the
4 Monday, but the asset purchase agreement that we're talking
5 about now, Lehman II, is the agreement that the parties
6 initially entered into on the Tuesday, right?

7 A. Yes.

8 Q. Okay. Just as a general matter, you refer to hedging
9 quite a bit in your direct testimony. And when you spoke about
10 hedging, you were talking about hedging as covering risk,
11 right?

12 A. Yes.

13 Q. And exchange-traded derivatives can be used to hedge, can
14 they not?

15 A. Yes.

16 Q. So exchange-traded derivatives can be very risky things,
17 but they can actually be used in the right hands to manage
18 risk, to decrease risk, right?

19 A. Yes. The converse is also true. So for example, I
20 believe I described the -- that one of the businesses that
21 Lehman was engaged in was actually market making in options.
22 And if you were facilitating option transactions, what you
23 would do is you would engage in hedging the option risk by
24 going long or short in the equity market or futures. So there
25 would be different ways to hedge that risk.

1 But it works both ways. You have positions in the cash
2 market you can hedge with options. You have positions in
3 options you can cash in the cash market.

4 Q. As a general matter, sir, it's true, is it not, that
5 Lehman engaged in various hedging strategies using exchange-
6 traded derivatives?

7 A. Yes.

8 Q. Did so for years?

9 A. Yes.

10 Q. And at the time of Lehman II, of the asset purchase
11 agreement, you don't know to what extent Lehman was using its
12 exchange-traded derivatives as hedges?

13 A. To the extent to which it did? No.

14 Q. But it is fair to say that to the extent that Lehman was
15 using exchange-traded derivatives to hedge other positions in
16 its inventory, Barclays needed those hedges, right?

17 A. Having those hedges would reduce its risk in the overall
18 portfolio of businesses that it was taking on. But the -- it
19 wouldn't eliminate the risk. And in this case, it would be,
20 you know, very difficult to quantify that risk. But the
21 essential point is that the risk profile of the business would
22 be different if you were looking at the entire book of
23 business, and you could assure or have reasonable assurance
24 that, in fact, you could wind up transferring that business.

25 My point was that any reasonable party under -- you would

1 have to have, I think, been highly optimistic to the point of
2 irrationality to think that there would be -- that it would be
3 possible in that week, under those circumstances, with the
4 rapidity with which this deal had to be closed, that you could
5 effect the transaction as it was contemplated of seventy
6 billion of long positions and seventy billion of short
7 positions moving over.

8 I alluded to this in my testimony. But it was -- just for
9 the benefit for the Court, a short position in an equity
10 security is covered by borrowing the stock in the open market
11 and delivering that stock to the buyer. You get cash for that
12 and you use that as collateral for your short position. So a
13 short position is a series of obligations with numerous --
14 potentially hundreds of counterparties from whom you're
15 borrowing the stock. To transfer the liabilities on the short
16 positions, somehow would -- I mean, it's just inconceivable
17 that that could have been done in connection with this
18 transaction that was contemplated by the parties; because
19 everyone would have had to accept Barclays as the counterparty
20 to that stock loan. And they weren't even in the business in
21 that big a deal.

22 Very cumbersome to do. As I said before, you know, it
23 took us weeks to get it done in novation of the forward
24 contracts in the -- in the bankruptcy of Drexel. So, you know,
25 I know what -- I read the agreement. I know what it says. I

1 do have a view about what any reasonable -- what a reasonable
2 person familiar with how this business actually worked, how
3 much of that could be accomplished as the parties were hoping
4 to accomplish it within one week's time.

5 MR. MAGUIRE: Move to strike the witness' answer as
6 nonresponsive.

7 THE COURT: I'm not going to strike it, but I'm going
8 to disregard it.

9 Q. Sir, my question is simply, to the extent that Lehman's
10 exchange-traded derivatives hedged other positions in Lehman's
11 inventory, and Barclays didn't want to go naked or speculative
12 with respect to those positions, it needed those hedges, it
13 needed to acquire those exchange-traded derivatives?

14 A. It would help, yes.

15 Q. And if it didn't get those exchange-traded derivatives,
16 and it wanted a hedge, then Barclays would have had to go out
17 and replace those exchange-traded derivatives, right, with
18 another hedge?

19 A. If it got all of the cash positions?

20 Q. If Barclays took Lehman's inventory without the hedging
21 exchange-traded derivatives, then Barclays would have to
22 replace those exchange-traded derivatives by going out and
23 getting other hedges?

24 A. I disagree with that statement.

25 Q. Well, if --

1 A. I absolutely disagree with that statement. If Barc --
2 because if I understand you correctly, what you're positing for
3 me is that they're going to, in fact, take the book of equity
4 positions, long and short, and they're going to look at that
5 set of exposures, and they're going to conclude that the entire
6 portfolio of equity exchange-traded derivatives that they would
7 be taking on would hedge that book. That's just factually
8 in --

9 Q. No. Let me clear up the question. I'm asking you, to the
10 extent that Barclays is taking an inventory position, and to
11 the extent that position is hedged by an exchange-traded
12 derivative, and assuming Barclays doesn't want to go unhedged,
13 then Barclays needs to take the hedging exchange-traded
14 derivative, right?

15 A. If, if, if. Yes.

16 Q. And if it doesn't take the exchange-traded derivative, it
17 would have to replace it or else go unhedged?

18 A. Correct.

19 Q. So with or without any margin, Barclays needed the
20 exchange-traded derivatives that hedged other positions in
21 Lehman's book. Isn't that correct?

22 A. No. Look, they didn't need them. It was a risk mitigant
23 to a portion of their book, potentially, if they had them.
24 However, my experience in the manner in which equity
25 portfolios -- equity trading portfolios are hedged, is that you

1 first look to the long and short positions of the portfolio
2 itself to net out what is the overall equity risk, and then you
3 may try futures contracts to mitigate that risk.

4 The futures contracts would be those traded on the Chicago
5 Mercantile Exchange, S&P futures, and similar index-related
6 futures. Those positions, if they ever had them, had been
7 liquidated by the CME on Wednesday. So the -- in a way, the
8 overall profile of risk, at least on the Wednesday, had been
9 changed, to the extent that any S&P positions -- futures
10 positions had been wiped out.

11 So I don't accept as a premise that there is somehow a
12 one-to-one relationship between their entire equity book and
13 options, because I don't accept that in each and every case,
14 that options were either the only or even the preferred method
15 of hedging the equity book.

16 Q. And do you understand, I'm not asking you about a one-to-
17 one, and I'm not asking you about the entire book. I'm asking
18 you very specifically about the exchange-traded derivatives
19 that were hedging other positions in Lehman's inventory. Those
20 exchange-traded derivatives. Do you understand --

21 A. Yes.

22 Q. -- that's what I'm asking you about?

23 A. Okay.

24 Q. And to the extent that Barclays did not want to go
25 unhedged -- did not want to take a speculative flier on

1 billions of dollars in other positions in their book, to the
2 extent that those exchange-traded derivatives hedged other
3 positions in Lehman's book, Barclays needed those derivatives.
4 You accept that, do you not?

5 A. It would help to mitigate their risk, yes, to the extent.

6 Q. Now, you have done no analysis of the extent to which
7 Lehman's exchange-traded derivatives hedged other positions in
8 the Lehman inventory. Isn't that right?

9 A. I have not. And to my understanding, neither was Barclays
10 able to engage in such an exercise.

11 Q. You do admit, sir, that Lehman's portfolio of equity
12 securities included many positions that were hedged by Lehman's
13 exchange-traded derivatives?

14 A. I accept as a -- I have not looked to specific correlated
15 transactions between a hypothetical equity book and the
16 particular options, because that information was not made
17 available to me. It would have been that information which was
18 available to the parties on the Monday or Tuesday. Because by
19 Friday, everything had changed.

20 Q. Now, sir, in tab 1 of your book, if you'd go to your
21 report at page 27, and look, sir, at paragraph 63.

22 MR. MAGUIRE: Maybe we can put it up?

23 Q. There you note, sir, that, "Subsequent to the signing of
24 the APA the exchange-traded derivatives assets and liabilities
25 of LBI were constantly changing, as was the portfolio of equity

1 securities that Barclays had originally intended to acquire,
2 many of which hedged or were hedged by the exchange-traded
3 derivatives."

4 You did say that in your report, did you not, sir?

5 A. Yes. Right.

6 Q. You don't deny that today, do you?

7 A. No.

8 Q. And you agree, sir, that where exchange-traded derivatives
9 are coming with a broker-dealer's inventory, a buyer may not
10 insist on acquiring margin, and may be willing to use the
11 buyer's own resources. Isn't that a fact, sir?

12 A. I explained that in the context of a transaction between
13 two solvent parties where the parties had the ability to engage
14 in a complete assessment of what was intended to be exchanged
15 and plenty of time to do due diligence, that that might be an
16 aspect of the negotiation. You're absolutely right.

17 Q. And that's at page 45 of your report, right, sir? At
18 paragraph 94? That's where you have the first sentence, I
19 think we talked a little bit about before, with respect to
20 posted collateral, "Under normal circumstances a buyer and a
21 seller would have reached an agreement about whether the
22 transfer of exchange-traded derivatives would come with or
23 without the related collateral."

24 A. Correct.

25 Q. And you go on to say, "The outcome would depend in part on

1 how the margin requirements were met. For example, cash
2 collateral versus letters of credit." Then you say, "This
3 determination would be made in the context of accurate
4 information about the related inventory positions being
5 acquired, and to some extent, would depend on the motivations
6 of the parties with respect to the market in which the
7 exchange-traded derivatives traded." Right? And you
8 specifically emphasize the motivations of the parties, right?

9 A. Yes.

10 Q. Then you go on to say, "For example, if exchange-traded
11 derivatives positions in a particular market were coming
12 together with inventory to be actively managed by the buyer,
13 the buyer might be less insistent upon acquiring the collateral
14 posted and would be more willing to use its own resources."
15 Right, sir?

16 A. Yes.

17 Q. And here, you do agree, do you not, sir, that the
18 exchange-traded derivatives, that whole business and the
19 derivatives themselves, as of the date of the asset purchase
20 agreement, that we have been referring to as Lehman II, that
21 was integral to the overall inventory of Lehman?

22 A. I expressed my opinion that, you know, the document says
23 what it says. I've indicated to you what I thought any
24 reasonable party would have assumed would be in fact possible
25 or likely to be accomplished, even on the Tuesday.

1 Q. Now, sir, after the Tuesday, after the Wednesday -- the
2 Wednesday and later, circumstances changed, did they not?

3 A. They did.

4 Q. And you point that out in your report. You point out the
5 changes that happened after the parties had executed the asset
6 purchase agreement, right?

7 A. Yes.

8 Q. And you do that at page 48 in paragraph 100 of your
9 report. There you say, in paragraph 100, "In short, the
10 circumstances as they existed by the end of the week of
11 September 15, made it not just reasonable, but imperative that
12 Barclays acquire all of the collateral held in respect of
13 Lehman's various exchange-traded derivative accounts," right?

14 A. Yes.

15 Q. And you were very specific there that what you're
16 referring to are the circumstances as they existed by the end
17 of the week?

18 A. Yes.

19 Q. And the circumstances that made this imperative, not just
20 reasonable, but imperative for Barclays, are all circumstances
21 that happened by the end of the week and that you survey in
22 paragraph 98 and 99 of your report, right?

23 A. Right.

24 Q. Right, sir?

25 A. Yes.

1 Q. In paragraph 98 you say that, "The facts on the ground
2 changed as the week of September 15 progressed," right?

3 A. Yes.

4 Q. And those facts, those changes, made the whole acquisition
5 of the exchange-traded derivatives piece, as you understood it,
6 to be much riskier than it was at the beginning of the week.

7 A. Yes. And made it riskier in two senses. It made it much
8 riskier for the estate and it certainly made it -- it certainly
9 changed the characteristic, to some extent, for Barclays.
10 However, in my view, as I was telling you before, I don't think
11 that it changed what would have been Barclays' expectation, and
12 let me step back, because I think I said this on my direct, is
13 that the general expectation of the parties would be that
14 collateral would move in the circumstances where you were
15 transferring a business of the sort that was described in the
16 APA. That would be the first, so that you would have -- have
17 to -- so, my opinion, as having been in this business for, I
18 hate to say it, coming up to almost thirty years now, is that
19 that would be the expectation and that you would have to take
20 special care to change that expectation and to carve it out,
21 and under the circumstances of this transaction it would have
22 been very difficult. That's my opinion.

23 So, yes, the facts changed, so whatever, and let me make
24 it clear. They changed the risk profile, although not
25 necessarily the motivations of the parties to get this deal

1 done, but it changed the risk profile and it changed it more
2 for the estate than it did for Barclays. It did change it,
3 made it worse for Barclays, but it made it really critical for
4 the estate.

5 Q. And the specific facts changed that made this imperative
6 and not just reasonable by the end of the week. Those specific
7 facts you point to in paragraph 99 as the self-help seizures
8 that occurred later in the week.

9 A. One of the factors, yes.

10 Q. Now, you'd agree with me that the critical moment that we
11 need to focus on here in looking at the motivations of the
12 parties is what they knew at the time that they made the
13 decision, at the time that Barclays made the decision to
14 acquire the exchange-traded derivatives, right? It's the
15 moment of decision. That's when we want to focus what was
16 known, right? Not what happened two days or ten days or months
17 later?

18 A. Well, I believe the parties certainly have the, you know,
19 ability, based on changes in circumstances, to decide that the
20 initial transaction as conceived will be closed with a
21 different mechanism, which is what I assume you were getting to
22 in deciding on Lehman 3. But, in general, yes, it is my
23 understanding that the deal was articulated in the APA. I
24 understand the APA was amended, but, essentially, in the APA,
25 for purposes of the discussion we're having, and, as I

1 understand it, that essential business deal didn't change.
2 That these businesses would be transferred, I suppose, was a
3 generally accepted caveat that everybody had, to the extent
4 they could be, at the closing to Barclays and that a bunch of
5 assets would hopefully go over, and to the extent that there
6 were risks associated in the listed derivatives book those
7 would go over too.

8 Q. My only point is that when we look to see what had made
9 sense for Barclays to do on Tuesday we have to look at the
10 facts on the ground on Tuesday, right?

11 A. As would be -- as they would be interpreted by, in my
12 view, a rational purchaser and seller, yes.

13 Q. And the parties made the decision that Barclays would
14 acquire the exchange-traded derivatives' position in the asset
15 purchase agreement earlier in the week.

16 A. Yes.

17 Q. Isn't that right?

18 A. Correct.

19 Q. And that was before the facts on the ground changed,
20 right? That was before the self-help seizures that you
21 referred to in paragraph 99 of your report.

22 A. Just before, but under circumstances where, in my view,
23 they could be expected, because even on the Tuesday, as I
24 recall the record, there had already been discussions by the
25 CME that if looking for protection, and, in fact, Barclays had

1 sent people over to look at the acquisition of taking over or
2 guaranteeing some portion of Lehman's exposures on the Sunday,
3 so the -- I don't think that we can look at Tuesday. The
4 bankruptcy had already been filed. Lehman was in distress. A
5 bunch of lawyers are given the task of articulating what they
6 are told is, quote, "the deal", and they do their best to
7 accomplish that in a very short period of time. I think they
8 did the best they could under the circumstances, and I think
9 that although it's a lot of fun to look in 20/20 hindsight
10 about what could have happened, I think we need to be aware, as
11 the parties in this room are more aware than I, of the facts
12 and circumstances as they were on the ground on Monday and
13 Tuesday, which were bad enough.

14 Q. Now, sir, you said the essential business deal did not
15 change. Let me just ask you to clarify one or two points on
16 that. Obviously the deal changed in a very drastic way, and
17 you acknowledge it in your report, from the Tuesday to the
18 Friday. I mean, for example, seventy billion dollars of
19 trading assets became forty-seven billion dollars of trading
20 assets. That's a pretty dramatic change, is it not?

21 A. Yes.

22 Q. So when you said the essential business deal did not
23 change what you were referring to was the fact that Barclays
24 was acquiring the exchange-traded derivatives business. That
25 did not change.

1 A. Well, no, I meant more than that. I meant that the intent
2 of the parties to transfer the, all of the essential elements
3 of Lehman's U.S. broker-dealer and capital markets business and
4 FCM business and have Barclays come in and take over, that
5 meant the people, that meant the, all of the other things that
6 were included in the deal. We're focusing here on the ETD
7 portion of the business, but when I say that the deal, as a
8 transfer of the business and all of the assets necessary to
9 conduct that business, I'm not aware that that essential part
10 of the deal changed.

11 Q. Well, let me ask you specifically with respect to the
12 exchange-traded derivatives. The decision, Barclays' decision
13 to acquire the exchange-traded derivatives, that was made early
14 in the week in the APA, right?

15 A. Yes.

16 Q. And that was not revisited. That never came up again
17 after that.

18 A. Correct.

19 Q. Now, you're aware that Lehman representatives, Lehman
20 executives, believed that there was no margin in this deal.

21 A. I believe that -- I've read testimony of two Lehman folks
22 on this subject. One was Bart McDade, who testified, I think,
23 fairly recently that he didn't think margin was included in the
24 deal, and I read the testimony of another executive named
25 Seery, who thought that it was. So --

1 Q. When you say you read the testimony recently you're
2 referring to the trial testimony of Mr. McDade?

3 A. Yes.

4 Q. Why don't we ask you to turn to tab 3 of your binder, and
5 we'll show you there the testimony for Mr. McDade on April 26th
6 here at page 234 of the transcript, starting at line 20.

7 A. Okay.

8 Q. And that's where Mr. McDade was asked:

9 "Q. Can you please tell the Court whether Lehman's margin
10 assets were included in the sale?

11 "A. They were not intended to be included in the transaction.

12 "Q. Did you ever authorize any agreement with anyone at
13 Barclays to include any Lehman cash margin in the sale?

14 "A. No, I do not."

15 Q. Is that the testimony that you are referring to, sir?

16 A. Yes.

17 Q. And that testimony did not affect your opinion in any way.
18 Is that right, sir?

19 A. Insofar as it -- my understanding was that Mr. McDade
20 wasn't -- was responsible at the highest level of Lehman for
21 getting this deal done and that others were involved in the
22 actual negotiation with both parties. So I do not, obviously,
23 know what other indications or instructions may have been
24 communicated down to actually reflect the agreement on the
25 ground. When there is testimony of other people saying that

1 they understood that the collateral was to move in the deal,
2 and that, certainly, that was the view on the Barclays side of
3 the transaction, both at senior levels and at the levels of the
4 lawyers who were instructed to carry this out.

5 Q. Did you consider Mr. McDade's testimony to be inconsistent
6 with your opinion?

7 A. Yes.

8 Q. Did you review the testimony that Barclays presented of an
9 executive by the name of Mr. Shapiro?

10 A. I don't recall that testimony.

11 Q. If you turn, sir, to tab 4 of your binder you'll see the
12 trial transcript from August 23 here, and if you turn to page
13 25 you'll see where Mr. Shapiro is asked by, I believe,
14 Barclays' counsel, starting at line 21:

15 "Q. Now, who were the lead negotiators for Lehman in this
16 process?

17 "A. Bart McDade, our president, was the guy who really led the
18 overall negotiations. No decision got made without basically
19 Bart being involved in that decision."

20 Q. Did you consider, sir, or do you consider that testimony,
21 presented by Barclays to this Court, to be inconsistent with
22 your opinion?

23 A. You know, I'd be careful of -- I don't like the word
24 inconsistent. I mean the testimony stands for itself, and I
25 don't know the context of what the witness here, who I don't

1 know who he is or what his position is and what aspects of the
2 transaction he happened to be working on, but it is -- let's
3 put it this way. It is inconsistent with the manner in which
4 all of both the Lehman, the trustees, and, certainly, the
5 Barclays' lawyers and business people down the ranks were
6 acting in order to both articulate and close the transaction.
7 It is inconsistent with what, in fact, happened. If Mr. McDade
8 was emphatic about the collateral not moving then there would
9 have been an expected set of actions to have occurred to make
10 sure that that did not happen. And it is completely
11 inconsistent with authorizing representatives of Lehman to
12 execute agreements that were totally inconsistent with the idea
13 that the collateral is not being transferred. So I don't know
14 how to explain it other than in the event nobody acted as
15 though this were the deal that the parties had, in fact, agreed
16 to.

17 Q. Did you check that? Did you do anything to see if Lehman
18 informed Barclays that there was no margin in this deal?

19 A. Checked? I've read trial testimony by Mr. Seery, who, as
20 I understand it, was a Lehman executive who said that he
21 thought that the collateral was to be included in the
22 transaction, and, as I said, I was focusing on also what
23 happened at the hearing before Judge Peck and the documents
24 that were executed immediately thereafter to accomplish the
25 transaction, all of which were consistent with including, you

1 know, going to the CFTC. This was not done in a vacuum. My
2 understanding is that the team negotiating for Lehman was fully
3 informed of these actions, and that no one at any time, to my
4 knowledge, had said why are you doing that. We need to make
5 sure that, you know, we don't transfer the margin. What are
6 they doing to make sure that they're collateralizing these
7 accounts? How are -- we can't less this happen. I was not
8 aware of any such communication. If you bring it to my
9 attention, fine, but I am not aware of any such communication.

10 Q. Would it affect your opinion, sir, if Lehman had provided
11 Barclays with information showing that there was no margin
12 being transferred here?

13 A. There would have had to have been a reaction to that.
14 That is, the lawyers themselves would have had to do something
15 consistent with that instruction, because, after all, the
16 lawyers are the agents of the parties when you're engaging in
17 a, you know, a transaction of this sort, you know, the
18 documentation and execution of the deal has to, you know, carry
19 out what people feel was intended in the transaction document.

20 Q. We'll get to the lawyers, but how about the principals,
21 the decision makers? Would it affect your opinion if the
22 decision makers at Lehman provided Barclays with information
23 showing that there was no margin in the deal? Would that
24 affect your opinion?

25 A. That would depend on what the -- well, look, my opinion is

1 what rational, what I believe that Barclays is, as a party,
2 would have rationally done here, and that it was in the best
3 interests of Lehman to do exactly what happened. That's my
4 opinion. So if -- why don't you show me something, because
5 I -- it's just an abstract hypothetical question right now.
6 Would it affect my opinion? The answer is I don't know.

7 Q. Happy to do that, sir. You'd agree with me that cash is a
8 financial asset, is it not?

9 A. Yes.

10 Q. And cash equivalents are financial assets, are they not?

11 A. Yes.

12 Q. Margin is a financial asset, is it not?

13 A. Margin is an encumbered asset. I -- you're asking -- I
14 don't know whether you're asking me in the sense of an
15 accounting term or whatever, but I would look at collateral as
16 a, in a different category than I would cash that you have in a
17 bank account that you can draw on freely. Once you put
18 collateral up at the clearinghouse you cannot use it. It's
19 there for one purpose only, and that's --

20 Q. Whether you can use it or whether you can't use it, you
21 own it. It's an asset, is it not?

22 A. Well, the practice -- it's interesting. The practice in
23 the industry is that a lot of the assets that are actually
24 deployed in margin accounts are used with part of the treasury
25 operation in financing the business overall. So whether it's

1 cash in the sense -- whether the actual assets used have been
2 traced to, you know, sort of, free funds on the -- on a balance
3 sheet or traced to some borrowing, since most treasury
4 securities are not taken out of the inventory -- that are used
5 in margin are not necessarily taken out of the inventory of the
6 firm as collateral but are usually reversed in as part of the
7 treasury operation, are they, quote, "theirs" at the time?
8 Well, yeah, but they're also theirs in the sense that there's
9 an obligation, potentially, to give them back. So the
10 composition of treasuries that may be used to provide
11 collateral can be -- could be constantly changing because of
12 the rates in the repo market. So --

13 Q. When you were at Goldman, sir?

14 A. Yes.

15 Q. Did you consider that Goldman owned the margin assets that
16 it had at the exchanges?

17 A. I considered the manner of funding just the way I
18 described it, that the -- that those assets which we -- that we
19 claimed on the balance sheet as assets were paired off against
20 liabilities, and, so, the difference would be, you know, the
21 equity in the business and --

22 Q. That's what a balance sheet is.

23 A. That's what a balance sheet is.

24 Q. That's where you put the assets on one side and the
25 liabilities on the other, right?

1 A. Okay.

2 Q. And margin is an asset, right?

3 A. To the extent that -- well, look, the margin here consists
4 of a letter of credit. I wouldn't consider that an asset.

5 Q. The cash --

6 A. To the extent that you --

7 Q. -- them to the asset.

8 A. -- cash or margin you may be booking that as an asset on
9 your balance sheet.

10 Q. Maybe you can look, sir, at tab 5. That's a balance sheet
11 that Lehman provided. It's Movants' Exhibit 2.

12 MS. BLOOMER: Your Honor, I object to Mr. Maguire's
13 characterization of this as a Lehman balance sheet. I don't
14 think there's any evidence in the record to support that that's
15 what this document actually is.

16 THE COURT: Well, it's -- the objection is overruled.
17 It's a list of assets and liabilities. We've seen this
18 document countless times in the case. To the extent there's a
19 characterization in the question that's overly broad, the
20 witness is an expert and can certainly deal with the question.
21 It's simply presenting a document, and I'm accepting it for
22 what it is, which is Movants' Trial Exhibit 2, initialed in the
23 upper right-hand corner.

24 Q. Sir, I'll ask you for your characterization. You
25 understand that this is a balance sheet. Isn't that right?

1 That Lehman provided to Barclays.

2 A. Well, look, I'm, obviously, I will accept your
3 characterization of the document. It is what it is. It's a
4 list of assets and liabilities. I have no reason to believe
5 that it -- to know anything about its accuracy or anything
6 else, but I -- it is what it is.

7 Q. Sir, if you turn to your transcript, which, I believe, is
8 in the back of your binder, your deposition transcript, and you
9 turn to page 63. You'll see at line 14 you were asked the
10 following --

11 A. What page?

12 Q. I'm sorry. Page 63.

13 A. Yeah, but what page of the --

14 Q. Of the deposition transcript?

15 A. Yeah, I'm on page 3 of that exhibit, and then there are
16 pages 246, 47. So which --

17 Q. I'm sorry. This should be the tab all the way at the
18 back. You should have a full copy of your deposition
19 transcript there now.

20 A. I see it.

21 Q. And do you have page 63?

22 A. I do.

23 Q. Is that included there?

24 A. And this is divided into four quadrants.

25 Q. Yes. You went to the upper right-hand quadrant.

1 A. Okay. What you -- what is listed as page 247. Okay. And
2 line --

3 Q. And starting at line 14. You can also see it on the
4 screen if that's easier. And there you're asked the question:

5 "Q. Mr. Leitner, I'm handing you what" --

6 A. Sorry. I'm -- where --

7 THE COURT: It's page 17 on the bottom and it's --

8 THE WITNESS: Page 17 on the bottom. Thank you,
9 Judge. Okay. Thank you. Now, I got it.

10 Q. Okay. Are you on line 14?

11 A. Yes.

12 "Q. Mr. Leitner, I'm handing you what has previously been
13 marked as Exhibit 19 of these depositions."

14 Q. I'll represent to you, sir, that that is Movants' Exhibit
15 2.

16 "Q. You've seen that document before, haven't you, sir?

17 "A. It looks familiar.

18 "Q. In fact, you include it in the list of documents that you
19 reviewed to prepare for your report, correct?

20 "A. Yes.

21 "Q. Can you tell me what you understand that to be?

22 "A. It's one of the balance sheet snapshots that the parties
23 were dealing with. I believe it was prepared by Lehman for
24 Barclays."

25 Q. You were asked those questions, and you gave those

1 answers, right, sir?

2 A. Yes.

3 Q. Now, you're aware, sir, that there is, if we go back to
4 Movants' Exhibit 2, there's no margin in that balance sheet.

5 A. It -- there's no line saying margin, correct.

6 Q. No margin anywhere there.

7 A. There's --

8 Q. Let me put it this way, sir. Have you done anything to
9 find out whether there's any margin, any of the margin assets
10 at any of the exchanges or with any of the foreign brokers is
11 reflected on that balance sheet?

12 A. Well, we --

13 Q. Did you do anything to check that fact?

14 A. Now, with all due respect, you're asking a question which
15 is completely in opposite to, which -- I would have thought the
16 correct question is do you know where those assets are? And to
17 the extent I accept your proposition that margin consists of
18 assets, then the question is where are the assets being
19 deployed? The assets happen to be -- being deployed as
20 collateral to support the equity -- sorry, the exchange-traded
21 derivative business, and they are, therefore, assets that are,
22 in fact, used in that business, and there are assets intended
23 to be transferred as part of the overall business that Barclays
24 is acquiring. So, yes, this is a balance sheet of assets. It
25 doesn't tell me where they are, what they're being used for, or

1 anything else. And, so, of course there's no line for margin,
2 because some of the assets are being deployed to support that
3 part of the business, just as part of the liabilities are
4 supporting the long equity positions. Somewhere in there is a
5 repo.

6 Q. So if I understand you, sir, if there's no margin anywhere
7 on this balance sheet, and if Barclays understood there's no
8 margin anywhere on this balance sheet that would not affect
9 your opinion in this matter?

10 A. Right, because it doesn't tell me where the -- that's
11 correct. It doesn't --

12 Q. And you did not ask Barclays to explain what they
13 understood this balance sheet meant.

14 A. No, I did not.

15 Q. And if Lehman gave Barclays a balance sheet as of the
16 signing of the asset purchase agreement, and that balance sheet
17 did not contain any margin, would you consider that to be
18 consistent with Mr. McDade's testimony that there was no margin
19 in this deal? Would you consider that to be consistent?

20 A. Margin is not a category of an asset. Margin is a term of
21 art to describe collateral that is assets of the party posting
22 that collateral but happens to be put in a particular case.
23 It's a location issue not a balance sheet issue. So of course
24 there's no margin on the balance sheet, because it would be a
25 portion of cash, government securities or whatever other assets

1 the particular clearinghouse would accept.

2 Q. And, so, that would not, the fact that there's no margin
3 on the Lehman balance sheet would not affect your opinion?

4 A. Correct.

5 Q. And the fact that Barclays did not find out where any of
6 this margin was prior to signing the asset purchase agreement
7 does not affect your opinion?

8 A. My opinion is that whatever margin was there was -- were
9 assets used to support the businesses that were being
10 transferred. Barclays would have expected to get them and that
11 the parties acted consistently with that expectation.

12 Q. Now, you do agree, sir, it would have been prudent for
13 Barclays to get a report of all of the exchange-traded
14 derivatives that it was taking on here prior to signing the
15 asset purchase agreement.

16 A. Look, I think the -- in any transaction, any acquisition
17 transaction, as anyone knows who's been involved in it, you try
18 to do as much due diligence as possible before you enter into
19 an agreement and in a major transaction. As an element of that
20 due diligence it would have been great if the parties had had
21 the opportunity to look at and study all of the aspects of the
22 businesses being acquired. My understanding is that Barclays
23 had, indeed, done some preliminary analysis of Lehman even
24 prior to that week, and, certainly, over the weekend had
25 attempted to do some investigation with regard to helping

1 support the futures part of the business. But, so would it
2 have been appropriate in a normal transaction to have done that
3 thing? Absolutely. But this was not a normal transaction, and
4 I think the parties were entering into this transaction in good
5 faith to take -- take Lehman out of -- take Lehman out of it
6 and put Barclays in the position for the benefit of the
7 marketplace and for the commercial interests of the parties.

8 Q. OCC can give you a report right away on what the positions
9 are, right? They've got systems. They keep track of that, not
10 only at the end of the day but intraday. Isn't that right.

11 A. Yes.

12 Q. They watch this stuff very carefully. You want to know
13 what the positions are at the OCC, they can give it to you,
14 right?

15 A. Well, they'll give it to the clearing member, yes.

16 Q. And with all of the risks you told us about, clearing
17 risks, the market risks, the funding risks, you still don't
18 think it was necessary for Barclays to get that report and see
19 what positions it was taking over. You don't think that was
20 necessary.

21 A. As I understand it, I -- was it necessary? No, it wasn't
22 necessary. Would it have been helpful for the parties to do
23 that? Yes. But, you know, my understanding is that the
24 deployment of personnel at Barclays to begin the detailed
25 investigation of what was involved in the transaction, unlike a

1 normal transaction, occurred after the signing of this document
2 and not before and depended largely on this global information
3 being provided by Lehman to Barclays. That's my understanding,
4 but I haven't done a complete investigation of all of the, you
5 know, the elements leading up to it.

6 Q. And the reason it wasn't necessary -- the reason it wasn't
7 necessary for Barclays to actually get a report of all these
8 risky exchange-traded derivatives' positions that it was
9 taking, the reason that wasn't necessary is because Barclays
10 wanted to do the deal. Isn't that right?

11 A. It was -- it wanted to do the deal where it was assuring
12 itself that it was going to have a risk mitigant against the
13 exposures it was taking.

14 Q. Barclays could go into this sight unseen, without looking
15 at the exchange-traded derivatives, and you think it wasn't
16 necessary for them to get a report showing those positions,
17 because Barclays was motivated to do the entire transaction.
18 Isn't that right, sir?

19 A. You're -- I'm sorry. I missed -- your question you're
20 asking me, is it was it necessary?

21 Q. You say it wasn't necessary for Barclays to see the
22 exchange-traded derivatives' positions it was taking up.
23 Notwithstanding all the risks it wasn't necessary. And the
24 reason it wasn't necessary is because Barclays was motivated to
25 do the entire transaction. Isn't that right?

1 A. That's a reasonable conclusion. It's not a conclusion
2 that I've reached in any independent way, but it's, I would
3 concur that it's reasonable.

4 Q. So the bottom line here is that Barclays was willing to
5 take on whatever was in the Lehman portfolio, sight unseen,
6 because it wanted to do the entire transaction. Isn't that
7 right?

8 A. Yes.

9 MR. MAGUIRE: If this would be a good time to stop for
10 lunch, Your Honor?

11 THE COURT: I think it would be. Just a general
12 inquiry as to how much more you expect in terms of time.

13 MR. MAGUIRE: I would try to do it within about half
14 an hour or so, Your Honor.

15 THE COURT: Okay. We'll resume at 2 o'clock.

16 (Recess from 12:34 p.m. until 2:07 p.m.)

17 THE COURT: Be seated, please. And, Mr. Maguire,
18 please proceed.

19 RESUMED CROSS-EXAMINATION

20 BY MR. MAGUIRE:

21 Q. Sir, in any part of your testimony this morning did you
22 mean to suggest that Lehman was unable to generate a report
23 from its systems that excluded the over-the-counter
24 derivatives?

25 A. That's my recollection of the testimony that some of the

1 operations people gave, yes.

2 Q. Did you check that with the people that you talked to?

3 A. I actually met with Liz James in connection with, you
4 know, while I was preparing my report and also with some folks
5 who were at Lehman and now at Barclays, and my recollection is
6 that among that group of people were folks who were charged
7 with obtaining this data from our senior people, and that's
8 what they told me.

9 Q. One of the folks that you met with who was at Lehman and
10 was at Barclays at the time that you met with him was Daniel
11 Dziemian, right?

12 A. Yes.

13 Q. Did you check with Mr. Dziemian whether that was, in fact,
14 the case?

15 A. I would -- I don't recall a specific conversation with him
16 on that.

17 Q. If you could turn, sir, to tab 7 in your binder. You'll
18 see there is an excerpt from the deposition testimony of Mr.
19 Dziemian. And if I could ask you, sir, to turn to page -- it's
20 page 28 at the very bottom. It should be the last page in that
21 tab. And if you look at the top right quadrant you'll see page
22 107 of his deposition transcript. And they're starting at line
23 14. This is from page 107 of Mr. Dziemian's deposition
24 transcript. He's asked the following question:

25 "Q. Would you have any problem in creating an ADP report and

1 excluding from that report over-the-counter derivatives?

2 "UNIDENTIFIED SPEAKER: Objection.

3 "A. Yes, and the way we would do that is by using an ADP
4 options trade day stock record report, which OTC derivatives
5 would not be included on."

6 Q. And, then, after a little colloquy, the question starting
7 at the top of page 108 is

8 "Q. Mr. Dziemian, did you mean to say that you would have a
9 problem in excluding the OTC derivatives or you would not have
10 a problem?

11 "A. Would not."

12 Q. Do you see that testimony?

13 A. Yes, sir.

14 Q. And you say you did not raise that subject when you spoke
15 with Mr. Dziemian?

16 A. Well, it was relevant to know what Lehman had and what
17 they thought, and, so, my conversations on this point were
18 mostly with Ms. James, who worked for Barclays.

19 Q. Did you understand that Mr. Dziemian was, in fact, the
20 person responsible for generating reports concerning the
21 exchange-traded derivatives?

22 A. He was one of the people who could do that, yes.

23 Q. All right, sir. Now, you had told us this morning about
24 how facts on the ground changed during the Lehman week.

25 Remember that?

1 A. I think we were having a colloquy about what my report
2 said, yes.

3 Q. Are you familiar with what has been referred to in these
4 proceedings as "the Friday asset scramble"? Let me put it more
5 generally for you, sir. Are you aware that on the Thursday
6 night and the Friday morning of the Lehman week, that's
7 Thursday the 18th, that night, and Friday morning, Friday the
8 19th, Barclays was concerned to find additional assets for this
9 deal?

10 A. I have seen testimony describing what you've just
11 described.

12 Q. And are you aware, sir, that one of the top Barclays
13 executives involved in this deal was Stephen King?

14 A. Yes.

15 Q. Are you aware, sir, that Mr. King sent an e-mail to
16 Barclays' chief financial officer on Thursday night proposing
17 adding margin in the deal?

18 A. I don't recall seeing that e-mail.

19 Q. If you turn, sir, to tab 8 of your binder you'll see
20 Movants' Trial Exhibit 620. Are you with me?

21 A. I'm sorry. Tab 9?

22 Q. It should be tab 8.

23 A. Eight, okay.

24 Q. And at the bottom right-hand corner you should see a
25 sticker with Movants' Trial Exhibit 620.

1 A. Yes, I have it.

2 Q. And if you look at the bottom of that e-mail string you'll
3 see it starts chronologically with Stephen King sending an e-
4 mail to Patrick Clackson on the night of Thursday, September
5 18. Do you see that?

6 A. Yes.

7 Q. And what he says is why don't we add the initial margin on
8 the repos. Do you see that?

9 A. Yes.

10 Q. And then he follows up with a correcting e-mail a little
11 bit later in which he says sorry, I meant exchanges and
12 clearinghouses. Do you see that, sir?

13 A. Yes.

14 Q. Now, would you agree, sir, that there would be no reason
15 for Barclays to add margin to the deal on Thursday or Friday if
16 it was already in the deal at the beginning of the week?

17 A. There would be no such reason, and, by the way, I have no
18 information that I recall anywhere about the context of this
19 document or this particular exchange, so --

20 Q. Did you ask Mr. King about this document when you spoke
21 with him?

22 A. My understanding from Mr. King was that he understood that
23 the margin for the OTC derivative positions was involved in the
24 deal.

25 Q. Did you ask Mr. King about this document when you spoke

1 with him?

2 A. I didn't personally ask him, no.

3 Q. Now, sir, I'd like you to assume -- I'd like you to make
4 an assumption -- I'd like you to assume that Barclays agreed to
5 exclude all assets that were related to exchange-traded
6 derivatives in this transaction? Do you understand that
7 assumption?

8 A. Okay.

9 Q. Now, if Barclays agreed to exclude all assets that were
10 related to exchange-traded derivatives that would be consistent
11 with a deal that did not include margin. Isn't that right?

12 A. It would be consistent with a deal other than the one that
13 was here, yes.

14 Q. You'd agree, sir, that margin is an asset that is related
15 to exchange-traded derivatives?

16 A. Margin, to the extent that it includes cash or securities,
17 would constitute assets of the clearing entity or of their
18 customers. It would not necessarily be the only margin in the
19 account and would be assets of the -- could be assets of the
20 clearing member. We already discussed that, yes.

21 Q. So cash and cash equivalents are assets that are related
22 to exchange-traded derivatives.

23 A. These are assets that are in the account. I'm only
24 quibbling -- I don't mean to quibble with your use of the word
25 related. They are -- I would certainly say that, and I have

1 said, in my report, that these are -- that all the collateral
2 were associated with the business. You used the word related
3 to. I think the documents used the term associated with, and I
4 would certainly classify that as associated with the doings in
5 the business.

6 Q. Are you aware, sir, that the deal documents here contain a
7 term excluding all of Lehman's cash and cash equivalents?

8 A. I believe there is a clause to that effect in the
9 agreement. I can't remember exactly which one.

10 Q. And are you aware, sir, that over the closing weekend
11 Barclays proposed making an exception to that cash exclusion?

12 A. I think the issue of cash, from all I've seen in the
13 record, both in the document and in the reference to cash in
14 the -- during the testimony before the judge, Judge Peck,
15 leading to the signing of his order and in the so-called
16 clarification letter, was, to me, very confusing, because, for
17 one thing, it was inconsistent with the view that encumbered
18 collateral, whether it consisted of cash and cash equivalents,
19 was included in the deal, so I'm not sure exactly what portion
20 of cash was being excluded and where it was.

21 Q. Did you come to learn in the course of your work on this
22 that Barclays proposed a carve-out, an exception, from the
23 exclusion for all cash and cash equivalents? Did anyone tell
24 you that?

25 A. I don't know what you're referring to. Are you making a

1 general statement about drafting of a document?

2 Q. Yes. Did you either see a document or did anyone tell you
3 that over the course of the Lehman weekend Barclays proposed
4 the proposed language that would have created an exception to
5 the cash exclusion and that that exception specifically
6 addressed Lehman's margin?

7 A. What I did see was various drafts of a clarification
8 letter. It wasn't always clear to me from the record that I
9 saw who proposed what amendments to that document at various
10 points in time, but at one point there was a paragraph dealing
11 with excluded assets in which there was an exception to the
12 exception to excluded assets, which, frankly, I find very
13 confusing, so if that's the paragraph you're referring to I
14 believe that was an exception to that portion of that very
15 complicated paragraph that dealt with an exclusion to cash. So
16 if that's what you're talking about that's what I saw.

17 Q. That's exactly what I'm talking about. Very good. Did
18 you ever get to the bottom of all that confusion?

19 A. Yes. And I believe the attorneys got to the bottom of it
20 too, because, as I understand from the testimony of Mr. Rosen,
21 he had what I would consider an elegant solution about taking
22 that confusing syntax and putting it in a way in that
23 clarification letter that made sense to him and also made sense
24 to me and actually would up using fewer words, which is unusual
25 in these transactions.

1 Q. Let's leave aside Mr. Rosen's elegant solution for a
2 moment. Let me ask you, sir, did it come to your attention
3 that Lehman's lawyers at Weil, Gotshal -- Lehman's lawyers at
4 Weil, Gotshal -- that they had deleted all of the language that
5 Barclays had proposed addressing margin?

6 A. I don't recall the backing-and-forthing (sic) of who was
7 doing what with regard to the draft. I -- whoever signed the
8 final version.

9 Q. Would you agree with me, sir, that if one side, the buyer,
10 proposes putting margin in the deal, and the other side, the
11 seller, rejects that proposal, would you agree that that raises
12 a real question whether margin is in the deal or is not in the
13 deal?

14 A. It would, except that here there was also testimony that
15 when Cleary Gottlieb went back to Weil, Gotshal and said why
16 did you take that out or words to that effect, I think Mr.
17 Rosenfeld testified to this, maybe others as well, that they
18 said okay, that's a mistake. Let's fix it. And that's why he
19 fixed it in the final draft that was ultimately signed.

20 Q. I'm not going to get into who said what to whom, sir. I'm
21 asking you a fundamental question. When that happens, one side
22 proposes adding margin, the other side rejects it, you'd agree
23 the buyer and the seller have to go talk to each other to
24 figure out whether it's in the deal or not and work it out,
25 right?

1 A. That's a hypothetical but not necessarily a statement of
2 what actually happened here, because I don't know whether it
3 was a fact that Weil, Gotshal took that paragraph out because
4 they disagreed with the proposition that margin was included or
5 simply because they didn't like where it was in that
6 complicated paragraph. So --

7 Q. But they had to talk to them, right?

8 A. I assume they were talking, and it led to the final
9 version of that agreement that reinserted in a different place
10 exactly the concept that had been in that complicated
11 paragraph.

12 Q. If Barclays believed margin was in you have to assume that
13 they went and talked to Weil. Isn't that right? You have to
14 assume they went and talked about it. If margin was so
15 important to Barclays, and they saw that language deleted, you
16 would naturally expect Barclays to go and talk to Weil,
17 Gotshal, right?

18 A. My understanding is the lawyers were talking to each
19 other, you know, all the time during this very compressed
20 period trying to get the deal done.

21 Q. So you would expect a rational purchaser to go talk to the
22 seller.

23 A. But I don't know that they didn't. I mean, somebody had a
24 conversation that led to the -- a final version of the
25 clarification letter as it came out, and in that letter, which

1 was signed off by all the relevant parties, the issue of
2 collateral in respect of the derivative transactions was put
3 back in. So if there was a -- if one law firm was objecting to
4 the characterization in one draft of the letter there were
5 discussions that led to the final version. There has been
6 testimony, which I can't cite off the top of my head, about
7 that process of going back and forth.

8 Q. It's not a memory test, sir. I'm not asking you to recall
9 testimony. I'm just asking about your expectation. Your
10 expectation is that a rational purchaser would go and talk to
11 Weil, Gotshal and find out what the reason was why the language
12 was deleted, right?

13 A. Yes.

14 Q. And if there was a problem then the principals would be
15 brought in and they would work out whatever the problem was,
16 right?

17 A. Yes.

18 Q. And where you have a rational purchaser they'll explain
19 why they need the margin, right? You've told us why Barclays
20 needed the margin, to protect itself, right?

21 A. That's not the only thing they would say. They would say
22 margins been in the deal from the beginning. Why did you take
23 this out?

24 Q. I'm sure they would. My only point is you don't say
25 anywhere in your report that Barclays needed this margin to

1 fatten its profits. Your report simply talks about how

2 Barclays needed this margin to protect itself, right?

3 A. I say that, but I also say that in the transaction

4 involving the sale of this business it would be, in my view,

5 normal for the margin to be considered part of the assets

6 necessary to operate the business. And, so, whatever was there

7 that the -- that the transferor had chosen to, whatever assets

8 they had chosen to use would move to the acquirer, that that

9 was the essential transaction and remains so throughout. The

10 other issues that I cite in my report were why under the

11 unusual circumstances of this transaction and the -- that no

12 rational purchaser would have done otherwise.

13 Q. People use margin to protect against downside risk, the

14 risk of loss. Isn't that right?

15 A. That is its purpose, yes.

16 Q. It protects market participants like exchanges and broker-

17 dealers against the risk of loss, right?

18 A. Yes.

19 Q. And if the market moves against you then the dealer or the

20 exchange, whoever is holding the margin, is able to use that

21 margin to protect themselves, right?

22 A. Correct.

23 Q. Of course when they use the margin to protect themselves

24 any margin that's left over remains the property of the

25 counterparty, right?

1 A. Yes.

2 Q. So if you're a broker-dealer and you post four billion
3 dollars with an exchange and then you close out your position
4 and the market has moved in your favor and there's no loss, you
5 get your full four billion dollars back, right?

6 A. That's right.

7 Q. Now, if the market moves against you and you lose a bundle
8 of money, like a billion dollars, then that billion dollars is
9 gone, right?

10 A. Correct.

11 Q. And when your positions are closed out the exchange keeps
12 that billion dollars, right?

13 A. No, it goes back to the clearing member.

14 Q. And the clearing member uses that billion dollars to
15 protect itself.

16 A. Yes.

17 Q. But the clearing member can't keep the other three billion
18 dollars, right?

19 A. You lost me.

20 Q. You had four billion dollars at the exchange. You lost
21 one. The exchange closes you out but keeps the billion. The
22 billion is gone. You never get that back, right?

23 A. Right.

24 Q. But you get the other three back.

25 A. You get the other three back, yes.

1 Q. The exchange can't keep the other three billion.

2 A. Correct.

3 Q. There's no rule of the exchange that allows the exchange
4 to hold onto margin after it's fully protected itself.

5 A. Absolutely right.

6 Q. No rational participant in this exchange-traded
7 derivatives market would think that margin could be used by an
8 exchange to fatten its own profits or to go straight to its
9 bottom line as opposed to simply covering itself against a
10 downside risk.

11 A. Right.

12 Q. It's generally true, is it not, sir, that when market
13 participants post margin, when they give margin to another
14 market participant, they do so by way of posting it and giving
15 the other participant, the exchange or the broker-dealer, a
16 security interest in the margin, right?

17 A. Yes.

18 Q. They don't transfer the margin outright to the other side,
19 right?

20 A. To the party carrying the exposure, no. They transfer a
21 security interest to cover the party who has the potential risk
22 that they won't perform and -- as you just described
23 accurately.

24 Q. So if all Barclays needed was protection against all the
25 downside risks that you've described: the market risk and the

1 clearing risk and so on, all it needed was a reserve or a
2 security interest in margin; they didn't need an outright
3 transfer of margin that it would keep even if it wasn't
4 necessary.

5 A. That's incorrect.

6 Q. Sir, if the market moved in favor of all of the Lehman
7 positions and none of the margin was necessary to protect
8 Barclays, right? Right?

9 A. Is there a question?

10 Q. Are you with me so far?

11 A. Yes.

12 Q. You're saying Barclays got to keep all of the margin.

13 A. Look, this is why this -- this is why this is a -- this is
14 why this area is complicated or you're making it complicated.
15 There's a very simple concept. There are accounts. All of
16 these positions are in an account. Clearing member has the
17 responsibility to perform. Assets constitute a margin. The
18 clearinghouse has a lien over those assets, and in order for an
19 acquirer to acquire the positions in this case the OCC and the
20 parties agreed that the interest in whatever margin was there
21 would also go with the positions.

22 Now, it was very important to OCC because they didn't want
23 to lose control over that margin. So they had a separate
24 reason for wanting the transaction restructured the way it was.
25 But Barclays, simply because it understood that the transaction

1 was that if they were going to take those risks they also
2 wanted to take the only mitigant that they could, which was the
3 margin in the account -- certainly the only mitigant at the
4 time. It's possible that if the deal had closed as originally
5 contemplated there would have been other mitigants like all the
6 positions you described. That's also true.

7 Nevertheless, at the very least, even if all those
8 positions had come over, Barclays would have still had the risk
9 of an additional funding requirement because you don't know on
10 day one exactly what the clearinghouse margin requirement is
11 going to be and how much of what comes to you is in a form that
12 can be transferred. As I discussed, the letters of credit
13 could not be.

14 Q. So are you aware that Barclays considered asking Lehman
15 for a security interest in margin?

16 A. It's -- I'm not aware that they did.

17 Q. Are you aware that Mr. Rosen considered asking for such a
18 security interest?

19 A. I'm aware that there was a consideration that's obliquely
20 referred to -- I don't recall Mr. Rosen's testimony on this
21 point if he gave any -- but that with respect to the VIX
22 positions that -- as I testified earlier, the record seems to
23 reflect that that was a surprise to Barclays that that position
24 was there and that Barclays was looking for additional
25 protection over and above the amount of the collateral for that

1 position.

2 Now, in my view that was logical because the -- one of the
3 ways that you would protect yourself against movements and
4 volatility, which would be essentially reflective of moves in
5 the market as a whole, and since the VIX underlier was the S&P,
6 would be to have all the short positions in the futures
7 contract. On the weekend they didn't have any futures
8 contracts, they'd been blown out by the CME; those contracts
9 trade at the CME. So there were no risk mitigants against that
10 VIX position other than the margin. And given that you've got
11 thirty percent of the open interest in the contract I would
12 think it was completely logical for Barclays to consider and
13 for Ed Rosen to disclose that 'Well, we're looking for more
14 protection than what we're getting.'

15 Q. Can you please turn to tab 12 of your binder? And there
16 you should see a sticker in the bottom right-hand corner of
17 Movants' Trial Exhibit 736. Do you see that?

18 A. Yes, I do.

19 Q. And you'll see this is an e-mail that Mr. Rosen sent to a
20 person at the SEC on September 20. You'll see there's an
21 e-mail exchange back and forth there.

22 A. Yes.

23 Q. And in Mr. Rosen's e-mail, which is right in the middle of
24 the page, he addresses this person at the SEC and he says,
25 "Bob, tracked it down, just a junior associate and outside

1 counsel to the OCC that did not understand the conversation he
2 was listening to. There are VIX futures positions in an
3 account at OCC that are not part of the deal but that as a
4 practical matter we may -- we have to take with the LBI OCC
5 accounts. We see a lot of potential downside exposure in the
6 position and we are trying to figure out how, away from OCC, we
7 can protect B, such as with collateral or a reserve from Lehman
8 to meet the potential liquidation exposure," then it goes on.
9 So you see that in this e-mail Mr. Rosen was concerned about
10 positions that were not part of the deal. You see that?

11 A. He described it was not part of the deal. I don't have
12 any knowledge whether that was an accurate statement or not.

13 Q. And he's specifically concerned here, he's talking about
14 the VIX positions at the OCC?

15 A. Yes.

16 Q. And he's concerned about downside exposure?

17 A. Yes, because as he describes it, whether they were, quote,
18 "in the deal or not", by acquiring Lehman's obligations as a
19 clearing member of the clearinghouse those contracts were not
20 excluded from their exposure.

21 Q. Now what he's looking for is some way to protect B, which
22 is obviously Barclays, right?

23 A. Correct, and I think he's very clear by the phrase "away
24 from OCC" that he means more protection, as I described before,
25 more protection when the margin was there, for the reasons I

1 described.

2 Q. And the protection he describes is a reserve or
3 collateral, right?

4 A. Yes.

5 Q. And you understand that reserve or collateral means if the
6 downside exposure comes to pass then the market participant
7 takes the collateral or invades the reserve. But if there is
8 no loss then they don't keep the collateral and it goes back to
9 the person who posted it, right?

10 A. Theoretically yes.

11 Q. Now, do you know how Mr. Rosen figured this out?

12 A. No.

13 Q. You didn't discuss this with him?

14 A. No, I didn't. And by the way, I'm not sure I know what
15 you mean by "figured it out", but --

16 Q. I think he referred to figuring something out. You don't
17 know what ultimately happened with his consideration of seeking
18 collateral or a reserve?

19 A. I don't know.

20 Q. Okay. Now, sir, if it were true that Barclays and Lehman
21 agreed to transfer all margin to Barclays, you would expect the
22 parties to have disclosed that to the Court and to the
23 creditors and to the public, isn't that right?

24 A. I'm -- yes, we would expect that there would be a
25 disclosure of the transaction and it would up to the parties to

1 determine whether or not any particular aspects of the
2 transaction were relevant to be separately mentioned or
3 disclosed.

4 Q. And the transfer of margin is not a difficult thing to
5 disclose? Exchanges keep track of margin on a daily basis, is
6 that right?

7 A. It's not difficult to disclose.

8 Q. Margin is not a difficult asset to value, right?

9 A. Correct.

10 Q. Exchanges keep very close track on exactly what cash and
11 cash equivalents a market participant has in their account at
12 the exchange at all points, isn't that right?

13 A. The exchange does, yes.

14 Q. Yeah. So if the parties decided that they needed to
15 disclose the amount of margin that Lehman had that would not
16 have been a difficult thing for them to disclose, isn't that
17 right?

18 A. The exact amount of margin?

19 Q. Right.

20 A. It would in this case because I think there was testimony
21 that Lehman's systems did not in fact have the information or
22 at least have the information to supply to Barclays as to what
23 the full quantity of margin at every potential venue where
24 these positions were going to be assumed was. OCC,
25 theoretically, might have been in and of itself easy but even

1 there what were you going to look at and when were you going to
2 look at it? Were you going to look at it in the morning? Were
3 you going to look at it at the close of business? Those were
4 two different time frames. So if your question is what
5 quantity would they disclose, I'm not sure that would have been
6 in fact possible on that Friday.

7 Q. If there were a couple of billion dollars at the OCC it
8 wouldn't have been terribly difficult to find that out?

9 A. Right, but there -- as I read the hearing record, there
10 also wasn't a disclosure of the amount or value of the
11 liabilities that were being assumed either. So there were
12 aspects of this transaction that were described to the Court;
13 the Court knows better than I what he was told. But the
14 failure to talk about margin doesn't seem to me to be any more
15 surprising that there was a failure to discuss the greater
16 details of the equities division -- equities derivative
17 business that was being transferred and the benefit, except in
18 a very general way, to the estate of getting rid of that
19 business and exposure.

20 Now, I think that Harvey Miller did talk about that either
21 directly or obliquely, that Lehman was being able to transfer
22 potentially billions of dollars of exposure. As I testified
23 this morning, I didn't think it was possible to quantify what
24 that risk and exposure was in view of the fact that in a
25 liquidation context the losses could well exceed the margin

1 that was being posted.

2 Q. Not my question. My question is simply as to margin; not
3 difficult to find out what the margin is at the OCC, correct?

4 A. If someone in this courtroom had called up the OCC and
5 asked them what the margin was I don't think they -- it would
6 have been that easy to find out. It took the parties a day to
7 understand exactly what that margin was.

8 Q. Do you know that the OCC was here?

9 A. Yes, I believe there was a representative of the OCC here.

10 Q. If the OCC and Barclays and Lehman all say 'I just want to
11 know how much cash there is in Lehman's account at the OCC,' if
12 somebody did an e-mail or a call, the OCC would be able to look
13 in the account, the margin account, and say exactly how much
14 cash there was in that account, isn't that right?

15 A. I believe that's possible, yes.

16 Q. And as far as the other margin, the Treasury bills, the
17 cash equivalents --

18 A. I --

19 Q. -- they could look in the account and see exactly what was
20 in the margin account, isn't that right, sir?

21 A. I don't mean to sound equivocating here, but the problem
22 with Friday was that among the other things that were happening
23 to determine the amount of cash was that they drew down some
24 letters of credit. So the composition -- we talked about the
25 composition of the assets in the account, so they actually

1 changed during the day. So I'm not trying to be evasive but it
2 depends on -- you know, if you called at 9 o'clock in the
3 morning you would get one answer; if you called at 2 o'clock in
4 the afternoon you would get a different answer. So would it
5 have been possible to find out at a specific point in time?

6 Certainly OCC would have told you what their records showed at
7 that point in time but there would be different -- potentially
8 different answers in the course of the day.

9 Q. But you would expect them to be responsive --

10 A. Yes.

11 Q. -- and to tell you the information they have?

12 A. Yes.

13 Q. And the same for Osaka or Tokyo or the Kansas City Board
14 of Trade, any of the other exchanges that you listed in your
15 report, they all keep track of the amount of cash and cash
16 equivalents that the participant has left with them, isn't that
17 right? Isn't that what an exchange has to do?

18 A. As I think the record shows and certainly what my report
19 reflects is that a lot of the foreign positions were not held
20 at clearinghouses or exchanges, they were held at foreign
21 brokers. And at the time in question it's unlikely that they
22 were open since it's already Saturday in the far east.

23 Q. If they hadn't gone to sleep or somebody had called them
24 the day before, they'd have the number at their fingertips,
25 right? Any market participant in this business, as you've told

1 us many times, needs to be able to act instantaneously;

2 information they have to have at their fingertips --

3 A. Yes.

4 Q. -- isn't that right?

5 A. Yes.

6 Q. And that one of the most important pieces of information

7 is how much cash and cash equivalents does this counterparty

8 have with me right now, isn't that right?

9 A. Yes.

10 Q. And that whole week everybody was watching Lehman because

11 everybody was worried about Lehman, isn't that right?

12 A. Yes.

13 Q. So every single counterparty, every single Lehman

14 counterparty that had Lehman cash and Lehman cash equivalents,

15 you believe knew exactly how much cash and exactly how much

16 cash equivalents they had, isn't that right, sir?

17 A. Yes.

18 Q. Now, sir, if I could ask you to look at the -- I believe

19 it's tab 16 of your binder. This is with respect to other

20 separate contracts with the Options Clearing Corporation which

21 you alluded to earlier in your testimony, the transfer and

22 assumption agreement.

23 A. Yes.

24 Q. You see that this is Barclays's Exhibit number 286 and

25 it's a transmitted e-mail from a Barclays -- from a Barclays'

1 outside lawyer to the OCC in which he says, "Sorry for the
2 delay on this. The executed agreement is attached." And that
3 is the transfer and assumption agreement. Do you see that,
4 sir?

5 A. Yes.

6 Q. If you look, sir, at the attachment, and specifically to
7 section 2, "Representations and Warranties", and if you look in
8 there at section 2(c)(i).

9 A. Yes.

10 Q. I'm sorry, I misspoke -- 2(c). It says "Barclays hereby:"
11 and little (i) goes "represents and warrants that it has
12 received such documents and other information as it has deemed
13 appropriate to make its own credit analysis and decision to
14 enter into this agreement". Do you see that, sir?

15 A. Yes.

16 Q. Do you know who did that credit analysis?

17 A. No.

18 Q. Do you know what they did?

19 A. No.

20 Q. Do you know whether Barclays figured out over the weekend
21 that it would get 2.3 billion dollars in cash and cash
22 equivalents if it signed this contract?

23 A. I'm sorry, would you repeat the question?

24 Q. Do you know whether Barclays figured out over the Lehman
25 weekend that it would get 2.3 billion dollars of Lehman cash

1 and cash and cash equivalents if it signed that contract?

2 A. It was certainly aware that it would get whatever was in
3 the account. I'm not sure that they had all the records that
4 indicated the exact amount or composition of what was in the
5 account.

6 Q. So you don't know either way whether Barclays figured that
7 out?

8 A. Whether they -- whether they precisely knew the number
9 that they were getting.

10 Q. Do you know whether Barclays checked over the Lehman
11 weekend and figured out that if they signed this contract they
12 would be taking responsibility for certain affiliates'
13 positions that could cost them 800 million dollars?

14 A. I don't believe they knew the amount but I think they knew
15 that they were taking responsibility for affiliate positions.

16 Q. Do you know, one way or the other, whether Barclays did an
17 analysis that basically amounted to subtracting 800 million
18 dollars from 2.3 billion dollars and concluding that if it
19 signed this contract it would get 1.5 billion dollars net in
20 cash and cash equivalents.

21 A. No.

22 Q. All you know, sir, is that Barclays represented that it
23 had received such documents and other information as it deemed
24 appropriate to make its own credit analysis and decision to
25 enter into this contract?

1 A. A standard rep and warranty, probably any deal lawyer
2 who's seen this in any document that gets signed that has a
3 similar purpose.

4 Q. And you would agree, sir, that Barclays somehow concluded
5 that signing this contract was in its economic interest,
6 notwithstanding all the risks that you -- the clearing risks
7 that you described earlier?

8 A. Right.

9 Q. You mentioned something about the composition of margin,
10 and I believe you told us generally it could be cash, it could
11 be cash equivalents or it could be letters of credit, right?

12 A. Yeah, that's not the only assets that -- or transactions
13 that constitute margin, but that was bulk -- the bulk of the
14 cover in this account.

15 Q. And in this case there were in fact hundreds of millions
16 of dollars of letters of credit, right?

17 A. Yes.

18 Q. And they had to be replaced?

19 A. Yes.

20 Q. And if those letters of credit had been in the billions of
21 dollars they would have to have been replaced --

22 A. Correct

23 Q. -- as well? And replaced by Barclays.

24 A. Correct.

25 Q. If Lehman had all of its margin by way of letter of

1 credit, Barclays would have had to replace all of those letters
2 of credit?

3 A. Yes.

4 Q. Now sir, I believe you referred earlier to your experience
5 on the ad hoc committee for Reg T?

6 A. Yes.

7 Q. And when you said Reg T you're referring to a regulation,
8 a federal law --

9 A. Yes.

10 Q. -- isn't that right? And that regulation is -- concerns
11 banks and banking, and specifically credit by brokers and
12 dealers, isn't that right?

13 A. Yes.

14 Q. And that is known popularly as Reg T?

15 A. Yes.

16 Q. That's a regulation that was promulgated for notice and
17 comment, the industry had an opportunity to discuss and build a
18 consensus on, and then it was adopted as a federal regulation.

19 A. I'm not sure that the process used by the Federal Reserve
20 Board is exactly that, but certainly the rules of the
21 securities regulatory associations that implement Regulation T
22 under Section 7 of the Securities Exchange Act of 1934 would be
23 published for comment.

24 Q. And you participated in the ad hoc committee in connection
25 with that Reg T, right?

1 A. Yes.

2 Q. I'd like you to take a look at an excerpt from that
3 regulation which deals specifically with definitions, and the
4 definition I'm interested in is the definition of cash
5 equivalent, do you see that?

6 A. Yes.

7 Q. So this is Reg T specifically credited by brokers and
8 dealers. And the definition is "cash equivalent means
9 securities issued or guaranteed by the United States or its
10 agencies, negotiable bank certificates of deposit, banker's
11 acceptances issued by banking institutions in the United States
12 and payable in the United States or money market mutual funds."
13 And that's generally understood by market participants in the
14 industry as cash equivalents, isn't that right, sir?

15 A. I wouldn't say that. I would say that the definition here
16 is very specific to defining the types of assets that would be
17 considered permissible for a broker-dealer to accept in
18 margining equity securities under the regulation.

19 Q. And the reason for this is that cash can be held in the
20 form simply of cash or you have these things called cash
21 equivalents which are so liquid that they can be readily
22 changed into cash, right?

23 A. Yes, although I'm aware of other contexts in which the
24 definition of securities of the same type are more narrowly
25 defined to apply only to securities whose maturity is within

1 six months. What the -- so this particular rule for this
2 particular purpose is defining it more broadly. So my only
3 quibble is with the fact that universally within the industry
4 and for every purpose cash equivalent means that. It means
5 that in this regulation for this purpose.

6 Q. And exchanges allow participants in the exchange-traded
7 derivatives business to post margin in the form of cash
8 equivalents instead of cash, isn't that right?

9 A. And in other forms. The -- I outlined in my report the
10 types of collateral that are permissible. And in some cases
11 corporate obligations and other obligations that are -- could
12 be acceptable to the OCC. So they chose to use these
13 particular instruments and it was much more common in practice
14 to use them.

15 Q. So if the OCC tells me I have to put a billion of margin
16 at the OCC I can put a billion dollars of cash at the OCC or I
17 can go out and buy some T-bills, put them at the OCC, and get a
18 tiny little bit of interest on my margin deposit, right?

19 A. Correct. But I can do other things, but that would be the
20 common business practice, yes.

21 Q. Thank you, sir.

22 MR. MAGUIRE: I have no further questions.

23 THE COURT: Thank you.

24 Redirect?

25 MS. BLOOMER: Thank you, Your Honor.

1 REDIRECT EXAMINATION

2 BY MS. BLOOMER:

3 Q. Good afternoon, Mr. Leitner.

4 A. Good afternoon, Ms. Bloomer.

5 Q. Mr. Maguire asked you some questions about whether your
6 opinions assumed that Barclays was in fact taking
7 responsibility for all the positions in Lehman's exchange-
8 traded derivatives accounts. Is it your understanding, based
9 on your view of the evidence, that Barclays was in fact taking
10 responsibility, settlement and clearance responsibility, for
11 all of the exchange-traded derivatives positions in Lehman's
12 account?

13 A. Yes.

14 Q. Mr. Maguire asked you about the facts on the ground on
15 September 16th, at the time the APA was entered into. I'd like
16 to consider some of those facts with you. On September 16th
17 were the over-the-counter derivatives positions part of the
18 transaction?

19 A. I don't believe they were.

20 Q. On September 16th were there exchange-traded derivatives
21 positions in Lehman's accounts that were held on behalf of
22 Lehman affiliates for which there were no related underlying
23 securities in Lehman's equity portfolio?

24 A. Correct.

25 Q. At the time the parties entered into the APA on September

1 16th, was Lehman, the parent company, bankrupt?

2 A. Yes.

3 Q. Did you consider, when you formed your opinions in this
4 case, whether it would have been rational for Barclays on
5 September 16th, based on what it knew then, to take on LBI's
6 exchange-traded derivatives positions, under the context of
7 that deal that was being contemplated, without the margin?

8 A. It would not have been rational.

9 Q. Is it your opinion, as an expert in this industry who has
10 studied the facts of this case, that a broker-dealer in
11 Barclays' position would have been very concerned on Tuesday,
12 September 16th, that the exchange-traded derivatives positions
13 it was taking responsibility for contained negative exposures?

14 A. Yes.

15 Q. Was it possible, in your view, on September 16th, for
16 Barclays to sort through LBI's trading book and its exchange-
17 traded derivatives portfolio and identify the positions that
18 bore no relation to the exchange-traded -- to the securities
19 that Barclays was acquiring separate from the exchange-traded
20 derivatives and to leave those exchange-traded derivatives
21 positions behind in the deal?

22 A. No.

23 Q. Now, there were changes that occurred throughout the week
24 that you discuss in your report, correct?

25 A. Yes.

1 Q. Did those changes make the prospect of taking over the
2 exchange-traded derivatives even riskier than it otherwise
3 would have been?

4 A. Yes.

5 Q. And is that what you were saying in your report in the
6 sections that Mr. Maguire referred you to?

7 A. That's right.

8 Q. You were shown an e-mail in Mr. Maguire's binder -- and
9 it's at tab 8 of that binder, Lehman's Exhibit 620.

10 A. Yes.

11 Q. And this was an e-mail -- two e-mails from Stephen King to
12 Patrick Clackson. Do you know who Patrick Clackson is?

13 A. My understanding, he is a Barclays executive.

14 Q. And do you know what department Patrick Clackson worked in
15 at Barclays?

16 A. I think -- I think he was in the finance division, what we
17 would consider the treasury operation of my former firm.

18 Q. And Mr. King says in these e-mails to Patrick Clackson,
19 "Why don't we add the initial margin on the repos -- sorry, I
20 meant exchanges and clearinghouses." Do you know one way or
21 the other whether Mr. King was suggesting that they add margin
22 to the deal or whether they add margin to the draft acquisition
23 balance sheet that they were working on putting together at
24 that point?

25 A. I certainly can't tell from this document, and I don't

1 recall the -- Mr. King's testimony on this point.

2 Q. Mr. Maguire asked you some questions about Mr. McDade's
3 testimony in this trial. Could you please pull up the April
4 27th official transcript, pages 45 to 46? And Mr. Maguire
5 showed you testimony in which Mr. McDade suggested that he did
6 not believe there was an intent to transfer margin for the
7 exchange-traded derivatives, do you recall that?

8 A. Yes.

9 Q. If you could look at the lines that are up on the screen,
10 lines 19 on page 45 through line 4 on page 46, Mr. McDade is
11 asked:

12 "Q. You don't personally -- you were not personally involved
13 in and you do not personally recall one way or the other what
14 the deal was with respect to exchange-traded derivatives and
15 their collateral."

16 Q. And he answers:

17 "A. To the specifics, yes, that's correct."

18 Q. And then he's asked:

19 "Q. And that's because you were not personally involved in
20 those negotiations, correct?"

21 Q. And he says:

22 "A. That's correct."

23 Q. And then he's asked:

24 "Q. Who was involved in the negotiations with respect to
25 exchange-traded derivatives and their collateral?"

1 Q. And his response, Mr. McDade's response:

2 "A. I don't have a specific answer or knowledge of that."

3 Q. Did you review that testimony in connection with your work
4 on this case prior to today?

5 A. Yes, I did.

6 Q. And do you understand this testimony to mean that Mr.
7 McDade was not involved in the discussions about the exchange-
8 traded derivatives business and what the transfer of that
9 business would entail?

10 A. That's the way I read it.

11 Q. Now, if you could turn -- if you could pull up the sale
12 hearing transcript, BCI Exhibit 49A. And if you go to page 112
13 in that sale hearing transcript. This is at tab 13 in your
14 binder if it's more convenient for you to follow along, but you
15 can feel free to use the screen.

16 Mr. McDade here starts on page 112 at line 15 and this
17 testimony goes over a couple of pages, and we'll show you those
18 pages. Why don't we flip through them? This is a list --
19 first of all, the question that was put to Mr. McDade at the
20 sale hearing was:

21 "Q. And I want to confirm some information given there.

22 Pursuant to the proposed asset purchase agreement here, the
23 businesses that are being -- the Lehman businesses being
24 transferred to Barclays are as follows: Tell me if I'm
25 incorrect, I'll read one at a time."

1 Q. And then he proceeds to read a list of businesses and this
2 proceeds for another page and a half. Will you please look
3 through that list and tell me whether you see businesses in
4 that list that would include exchange-traded derivatives
5 businesses?

6 A. Well, there are several references to derivatives which in
7 the context of this transaction I would look at as -- would
8 interpret as exchange-traded derivatives. On line 10, line 14,
9 line 18.

10 Q. Then that would be cash equities, long and short
11 proprietary trading --

12 A. Yeah, but going on to the next page I was -- first of all,
13 on page 113 --

14 Q. Oh, I'm sorry.

15 A. -- then on page 114 --

16 Q. Um-hum.

17 A. -- the cash equities; convertible bonds -- options are
18 often used to hedge convertible bonds; and long and short
19 proprietary trading; options and futures --

20 Q. And --

21 A. -- customer options and futures.

22 Q. Thank you. And I'm sorry, on the prior page then, lines
23 10, 14, and 18, I believe, you suggested were --

24 A. And you could say 6 too, commodities, because in
25 connection with commodities, you know, as I know from the J&M

1 (ph.) business futures are, you know, part of their commodities
2 business.

3 Q. So taking -- based on your understanding of the businesses
4 that Lehman was involved in, do you understand what McDade was
5 telling the Court at the sale hearing that among the businesses
6 being transferred were the exchange-traded derivatives
7 businesses?

8 A. He was describing all these businesses in a very general
9 high-level way.

10 Q. Now, the asset purchase agreement is at tab 21 of the
11 binder that I gave you. If you can turn to page 6 --

12 A. Sorry, it's in the office; I only have their binder. But
13 go ahead.

14 Q. Oh, I'm sorry. Actually, why don't we look at their
15 binder; I believe it's in there. (Pause) Perhaps it's not.
16 We have it up on the screen, sir.

17 A. Okay.

18 Q. I apologize for that. There's a definition of purchased
19 assets but in that definition it says purchased assets means
20 all of the assets of the seller and its subsidiaries used in
21 connection with the business excluding the excluded assets.
22 And then it has the word "including" which I represent to you
23 is defined as including without limitation. And then they go
24 on to list a number of specific assets.

25 A. Right.

1 Q. Now, this definition, "all of the assets of the seller and
2 its subsidiaries used in connection with the business", does
3 that include, in your opinion, based on your understanding in
4 this industry, margin, assuming it's not an excluded asset?

5 A. Yes.

6 Q. And Mr. Maguire showed you Mr. Shapiro's testimony
7 suggesting that Mr. McDade approved every aspect of this
8 transaction. Do you believe, based on that testimony, that Mr.
9 McDade approved this definition of purchased assets?

10 A. Yes.

11 Q. Now, Mr. Maguire asked you about whether Barclays could
12 have gotten a list of the positions that it was taking on in
13 this business prior to the closing. Did in fact Barclays
14 obtain a list of those positions prior to the closing?

15 A. No.

16 Q. Did it at least obtain a list of certain positions before
17 the closing?

18 A. Yes, it -- sorry, I think I testified before that it got,
19 you know, sort of reams of position reports. So it did get, I
20 think, on the Friday -- it got some information on Thursday,
21 some information on Friday, but basically lists of collateral.
22 It also got huge lists of the fixed income collateral that was
23 included in the repo. So they were getting -- they were
24 getting a lot of information, yes.

25 Q. First of all, were these lists complete, to your

1 understanding, in terms of showing the universe of all of
2 Lehman's open exchange-traded derivatives positions including
3 options and futures?

4 A. No.

5 Q. Okay. And second of all, for the ones as to which it was
6 complete, could Barclays, based on what you understand under
7 the circumstances of this deal, have determined the risk
8 position of those positions based on the list that it was
9 given?

10 A. No.

11 Q. And you saw earlier when we were talking during my direct
12 examination and e-mail from Stephen King in which he said on
13 the night of the closing that he was unable to determine the
14 risk position four days into it, is that correct? Do you
15 remember that?

16 A. Right.

17 Q. And he was suggesting in that e-mail, if you recall, that
18 Lehman couldn't tell them what the risk position was either, is
19 that right? Do you remember that testimony?

20 A. Yes.

21 Q. Was that significant to your conclusions?

22 A. Yes. And just to be clear, the positions they got that I
23 recall looking at, of all the option positions, had one, you
24 know, set of, you know -- very many pages of all the long
25 positions and another set of very many pages of all the short

1 positions. But what they didn't do was to allocate them as to
2 all the puts and all the calls, so you couldn't tell in the
3 aggregate whether the short positions, which is really where
4 the risk is, were more sensitive to the market going down or
5 the market going up, which is what they were concerned about in
6 terms of figuring out, you know, where the hedges were, again,
7 because they had no S&P futures against that that might have
8 mitigated some of the risk, so they were clueless.

9 Q. Mr. Maguire asked you some questions about whether the
10 margin would all come back to Barclays if the market didn't
11 move after the closing. Do you recall that line of
12 questioning?

13 A. Yes.

14 Q. Okay. Let me ask you a specific question, a hypothetical
15 question. If there was a billion dollars in margin that was
16 required at the OCC on the day of the closing in the options
17 accounts --

18 A. Right.

19 Q. -- and the market didn't move for the next month and then
20 those options were exercised, would Barclays get back the
21 billion dollars in margin or would that margin be used to
22 settle the responsibility to perform the obligations that
23 created that margin requirement?

24 A. Well, sorry, I can't answer that with a yes or no because
25 the fact of the matter, it depends first of all on what

1 happens. And let's just divide these risks. I talked a little
2 bit about them before. Over the weekend involved here there
3 were settlement risks, so one of the things that would have
4 affected the margin -- and in fact this is the practice of the
5 OCC -- they would take into account all of these settlements
6 and whether or not there was a net gain or loss in the account.
7 And then they would either deduct from the account's cash what
8 it was owed or they would add to the amount. These are called
9 net pay settle. So there was that portion in -- actually in
10 that document that shows that net pay collect. Now that
11 happens every day because options can be settled every day.
12 So number one, you have the risk that options will be exercised
13 and they have to be covered. That would be the obligation of
14 the clearing member to do that.

15 So your hypothetical, while it's a good one, really only
16 applies in the case of a forced liquidation. So you know, it's
17 up to the clearinghouse to figure out how to cover itself
18 because it exercises its rights to do so and then it closes all
19 the positions out and it uses whatever collateral is left. In
20 the normal course, and what happened here was that Barclays
21 attempted to manage the positions over time to mitigate the
22 risk and possibly even, if lucky, make a profit.

23 Q. Now, Mr. Leitner, in your expert opinion, based on
24 everything you know about this transaction, do you believe
25 there was even a reasonable possibility that Barclays would

1 have agreed at any point during the week of September 15, 2008,
2 to take over LBI's exchange-traded derivatives accounts if it
3 believed it was not going to get the margin in those accounts?

4 A. No.

5 Q. And in your expert opinion, based on everything you know
6 about this transaction, do you believe it was commercially
7 reasonable for LBI to conclude that it was in the estate's best
8 interest to transfer the entirety of those accounts to Barclays
9 including the margin?

10 A. Absolutely.

11 Q. Thank you, sir.

12 MS. BLOOMER: No further questions, Your Honor.

13 MR. MAGUIRE: Nothing further, Your Honor.

14 THE COURT: You're excused. Thank you very much.

15 (Witness excused)

16 THE WITNESS: Thank you, Your Honor.

17 THE COURT: Is there anything more for today?

18 MR. SCHILLER: No, Your Honor, not on my part.

19 THE COURT: We're adjourned till tomorrow at 9:30.

20 Professor Pfleiderer is coming in then, is that right?

21 MR. SCHILLER: Yes, Your Honor, he'll be here.

22 THE COURT: Fine. See you tomorrow.

23 (Whereupon these proceedings were concluded at 3:07 p.m.)
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I N D E X

T E S T I M O N Y

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C E R T I F I C A T I O N

I, Clara Rubin, certify that the foregoing transcript is a true
and accurate record of the proceedings.

Clara Rubin

AAERT Certified Electronic Transcriber (CET**D-491)

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